Form **990**

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

06/01/2021 and ending A For the 2021 calendar year, or tax year beginning 05/31/2022 D Employer identification number C Name of organization B Check if applicable PACIFIC LUTHERAN UNIVERSITY Doing business as NA 91-0565571 Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Name change 12180 PARK AVE S (253)535 - 7104Initial return Final return/ City or town, state or province, country, and ZIP or foreign postal code terminated Amended WA 98447 G Gross receipts \$ 180,199,891. TACOMA. Application pending F Name and address of principal officer: H(a) Is this a group return for Yes ALLAN BELTON Χ Nο subordinates' No 12180 PARK AVE S TACOMA WA 98447 H(b) Are all subordinates included? Yes Tax-exempt status: 501(c)(3) 4947(a)(1) or If "No," attach a list. See instructions 501(c) ((insert no.) WWW.PLU.EDU Website: **H(c)** Group exemption number Form of organization: X Corporation Association Other > L Year of formation: 1920 M State of legal domicile: WA Summary Part I 1 Briefly describe the organization's mission or most significant activities: PLU PURPOSEFULLY INTEGRATES THE LIBERAL ARTS, PROFESSIONAL STUDIES AND CIVIC ENGAGEMENT THROUGH DISTINCTIVE Governance INTERNATIONAL PROGRAMS AND FACULY MENTORED RESEARCH OPPORTUNITIES. if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 30 Activities & Number of independent voting members of the governing body (Part VI, line 1b) 29 5 2,001 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) Total number of volunteers (estimate if necessary) 6 311 218,961. 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 NONE **Current Year Prior Year** Contributions and grants (Part VIII, line 1h) 20,692,202 17,862,063. Program service revenue (Part VIII, line 2g) 133,948,832. 132,799,971 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 6,239,139 4,337,137. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -171,508 4,218. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 159,559,804. 156,152,250. 12 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 63,825,581 65,047,649. 14 Benefits paid to or for members (Part IX, column (A), line 4) NONE NONE 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 55,190,045 57,289,965. 16a Professional fundraising fees (Part IX, column (A), line 11e) NONE NONE **b** Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 27,254,583 29,953,026. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 146,270,209 152,290,640. 3,861,610. Revenue less expenses. Subtract line 18 from line 12 13,289,595 s or **Beginning of Current Year** End of Year 20 Total assets (Part X, line 16) 290,983,706 282,361,466. Total liabilities (Part X, line 26) 21 93,327,651 90,649,914. 22 Net assets or fund balances. Subtract line 21 from line 20, 197,656,055 191,711,552. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here PATRICK GEHRING TREASURER Type or print name and title Print/Type preparer's name Date PTIN Check Paid self-employed 4/18/2023 LAUREN R DENTON P01571860 Preparer Firm's name ► FORVIS, LLP 44-0160260 Firm's FIN Use Only 111 E. WAYNE ST., SUITE 600 FORT WAYNE, IN 46802 260-460-4000 May the IRS discuss this return with the preparer shown above? See instructions X Yes No Form **990** (2021) For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2021) Page **2**

Pa	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	PLU SEEKS TO EDUCATE STUDENTS FOR LIVES OF THOUGHTFUL INQUIRY,
	SERVICE, LEADERSHIP AND CARE - FOR OTHER PEOPLE, FOR THE COMMUNITY
	AND FOR THE EARTH.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 101,286,300. including grants of \$ 65,047,649.) (Revenue \$ 117,554,014.)
	SEE SCHEDULE O
4b	(Code:) (Expenses \$ 15,277,675. including grants of \$) (Revenue \$
	1.) OPERATIONS AND MAINTENANCE OF PLANT INCLUDING DEPRECIATION,
	INTEREST EXPENSE AND AMORTIZATION
	2.) PUBLIC SERVICE.
4c	(Code:) (Expenses \$14,629,491. including grants of \$) (Revenue \$13,532,683)
	SEE SCHEDULE O
4d	Other program services (Describe on Schedule O.) SEE SCHEDULE O
ŦŪ	(Expenses \$ 7,326,874. including grants of \$) (Revenue \$ 2,862,135.)
	Total program service expenses ► 138.520.340.

JSA 1E1020 1.000

Form **990** (2021)

Form 990 (2021)
Part IV Checklist of Required Schedules

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," ripplete Schedule A. He organization required to complete Schedule B. Schedule of Contributors? See instructions I the organization engage in direct or indirect political camping activities on behalf of or in opposition to didates for public office? If "Yes," complete Schedule C, Part I. I clion 501(c)(3) organization but the organization engage in lobbying activities, or have a section 501(h) ction in effect during the tax year? If "Yes," complete Schedule C, Part III. I the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, resistance of the complete Schedule C, Part III. I the organization maintain any donor advised funds or any similar funds or accounts? If set the right to provide advice on the distribution or investment of amounts in such funds or accounts? If set the right to provide advice on the distribution or investment of amounts in such funds or accounts? If set the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II. If the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," the complete Schedule D, Part III. If the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a stodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or to the organization, directly or through a related organization, hold assets in donor-restricted endowments in quasi endowners? If "Yes," complete Schedule D, Part V. I the organization report an amount for investments-order endowners in quasi endowners? If "Yes," complete Schedule D, Part V. I the organization report an amount for other assets in Part X, line 12, that is 5% or more tis total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V. I the org			X
6	the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," mplete Schedule A			
	is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," omplete Schedule A. Is the organization required to complete Schedule B, Schedule of Contributors? See instructions in the organization engage in direct or indirect political campaign activities on behalf of or in opposition to andidates for public office? If "Yes," complete Schedule C, Part I . **ection 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) lection in effect during the tax year? If "Yes," complete Schedule C, Part II . **sthe organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, sessesments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part II II . **id the organization maintain any donor advised funds or any similar funds or accounts for which donors are the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Yes," complete Schedule D, Part II . **id the organization receive or hold a conservation easement, including easements to preserve open space, see environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . **id the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," omplete Schedule D, Part II . **id the organization proort an amount in Part X, line 21, for escrow or custodial account liability, serve as a sustodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or ebit negoliation services? If "Yes," complete Schedule D, Part V . **id the organization directly or through a related organization, hold assets in donor-restricted endowments if in quasi endowments? If "Yes," complete Schedule D, Part V . **it the organization savine or part an amount for investments-other securities in Part X, line 10? If "Yes," complete Schedule D, Part V II . **it the o			X
7	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III			
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III. Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V V. If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII. Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. Did the organization report an amount for other assets in Part X, line 15. that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. Did the organization report an amount for other a			X
8				
		8	X	
9				
		9	X	
10				
		10	X	
11				
	·			
а			37	
		11a	X	
b	-	446	37	
_	·	110	X	
C		110		v
ч		110		X
u		11d		Х
_	·	11e	X	- 21
			21	
•		11f	Х	
12 a				
		12a		Х
b				 -
	·	12b	Х	
13		13	Х	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16				
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
		17		X
18				
		18		X
19				
		19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_4		37
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

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Part IV Chocklist of Poquired Schodules (continued)

Part	Checklist of Required Schedules (continued)		V	NI-
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a		X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
		25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and			
	19? Note : All Form 990 filers are required to complete Schedule O	38	Х	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	X	

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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax 2 2 2,001 I at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. Did the organization have unrelated business gross income of \$1,000 or more during the year?			
h	, , , , , , , , , , , , , , , , , , , ,	2b	Х	
~				
3a		3a	Х	
		3b	Х	
		4a		Х
b				
5a		5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. 1b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. 2a Did the organization have unrelated business gross income of \$1,000 or more during the year?. b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O. 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority own, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?. b If "Yes," enter the name of the foreign country IP. See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?. b Did any taxable party notify the organization file Form 8886-T? c If "Yes' to line Sa of 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax party and the property of the property for which it was required to file Form 8282? b If "Yes," indicate the number of Forms 8282 filed during the year. d If "Yes," indicate the number of Forms 8282 filed during the year. d If "Yes," indicate the number of Forms 8282 filed during the year. f Did the organization received a contribution of qualified intellectual property, did the organization file a Form 1689-0. b If the organization rece			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	Statements, filed for the calendar year ending with or within the year covered by this return. Statements, filed for the calendar year ending with or within the year covered by this return. It all the organization have unrelated business gross income of \$1,000 or more during the year? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. It bill the organization have unrelated business gross income of \$1,000 or more during the year? A bill theys. Thas it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O. It all than a foreign country (such as a bank account, securities account, or other financial accountly in a foreign country (such as a bank account, securities account, or other financial accountly? It is "Yes," enter the name of the foreign country See instructions for filing requirements for FincEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR), as was the organization a party to a prohibited tax shelter transaction at any time during the tax year? It is bill any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Organizations steat may receive deductible contributions under section 170(c). Did fives," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization are seed any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization that is a contribution of the value of the goods or services provided? Did the organization receive a orthination of qualified inlettly			Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а				
		7b	X	
С		_		
		7c		X
		_		
		are of employees reported on Form W-3, Transmittal of Wage and Tax 2 0.01 of the calendar year ending with or within the year covered by this return. 2 2 2 2 2 2 3 2 3 2 3 3 3 3 3 3 3 3 3		
				Λ
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_				
Ü		8		
9				
		9a		
		9b		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11				
а	Gross income from members or shareholders			
b	· · · · · · · · · · · · · · · · · · ·			
	against amounte due of received from them.)			
		12a		
	in res, short the amount of tax exempt interest received of aborate dailing the year			
	• • • • • • • • • • • • • • • • • • • •	40-		
а		13a		
	· · · · · · · · · · · · · · · · · · ·			
D	, , , , , , , , , , , , , , , , , , , ,			
_	The organization of the property of the proper			
		142		x
	excess parachute payment(s) during the year?	15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
-	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes." complete Form 6069.			

Form 990 (2021) PACIFIC LUTHERAN UNIVERSITY 91-0565571 Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management

	<u> </u>				Yes	No			
		4-	2.0		100	110			
1a		1a	30						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar								
_	committee, explain on Schedule O.	46	20						
b	Enter the number of voting members included on line 1a, above, who are independent	1b	29						
2	Did any officer, director, trustee, or key employee have a family relationship or a business rela		-			37			
	any other officer, director, trustee, or key employee?			2		X			
3	Did the organization delegate control over management duties customarily performed by or un-								
	supervision of officers, directors, trustees, or key employees to a management company or other p			3		X			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was file			4		X			
5	Did the organization become aware during the year of a significant diversion of the organization's a			5		X			
6	Did the organization have members or stockholders?			6		X			
7a	Did the organization have members, stockholders, or other persons who had the power to ele								
	one or more members of the governing body?			7a		X			
b	Are any governance decisions of the organization reserved to (or subject to approval by			76		37			
_	stockholders, or persons other than the governing body?			7b		X			
8	Did the organization contemporaneously document the meetings held or written actions under	rtake	n during						
	the year by the following:			8a	Х				
a	The governing body?			8b	X				
b	Each committee with authority to act on behalf of the governing body?			0.0	- 1				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot the organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		Х			
Secti	on B. Policies (This Section B requests information about policies not required by the Inte	rnal l	Revenue	Code	.)				
					Yes	No			
10a	Did the organization have local chapters, branches, or affiliates?			10a		X			
	If "Yes," did the organization have written policies and procedures governing the activities of s								
	affiliates, and branches to ensure their operations are consistent with the organization's exempt pu	rpose	s?	10b					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil	ing the	form?	11a	Х				
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X				
b	Were officers, directors, or trustees, and key employees required to disclose annually interests the	nat co	ould give						
	rise to conflicts?			12b	Х				
С	Did the organization regularly and consistently monitor and enforce compliance with the po	licy?	If "Yes,"						
	describe on Schedule O how this was done			12c	Х				
13	Did the organization have a written whistleblower policy?			13	Х				
14	Did the organization have a written document retention and destruction policy?			14	X				
15	Did the process for determining compensation of the following persons include a review and		•						
	independent persons, comparability data, and contemporaneous substantiation of the deliberation								
а	The organization's CEO, Executive Director, or top management official			15a	X				
b	Other officers or key employees of the organization			15b	Х				
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.								
16a			-	46-	37				
_	with a taxable entity during the year?			16a	X				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization t participation in joint venture arrangements under applicable federal tax law, and take steps to								
	organization's exempt status with respect to such arrangements?			16b	Х				
Secti	on C. Disclosure			100	Λ				
17 18	List the states with which a copy of this Form 990 is required to be filed ► Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable),				tion F	01/~\			
10	(1024 or 1024-A, if applicable), (3)s only) available for public inspection. Indicate how you made these available. Check all that app		anu 990-1	(sec	11011 5	U I (C)			
	X Own website Another's website X Upon request Other (explain on Sch	-	e O)						
19			•	f into	oct n	olicy			
19	9 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of inte								

and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records > NATHAN P VAILENCOUR 12180, PARK AVENUE SOUTH TACOMA, WA 98447

Form **990** (2021)

Form 990 (2021) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.s
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	Pos neck ss pe	rson	e than compensated employee	an	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) L. ALLAN BELTON	40.00									
PRESIDENT	NONE	X		Х				352,389.	NONE	22,869.
(2) BARBARA HABERMANN	40.00	21		21				332,303.	110111	22,005.
DEAN	NONE					X		201,787.	NONE	20,931.
(3) JOANNA GREGSON	40.00							20277077	1,01,2	
PROVOST	NONE				X			202,106.	NONE	17,795.
(4) JOANNA ROYCE-DAVIS	40.00							,	-	,
VICE PRESIDENT	NONE				X			190,794.	NONE	17,401.
(5) DANIEL LEE	40.00									
VICE PRESIDENT	NONE					Х		179,416.	NONE	16,382.
(6) THERESA PHILLIPS	40.00									
CHIEF OPERATING OFFICER	NONE				Х			164,785.	NONE	15,705.
(7) MARK MULDER	40.00									
DEAN	NONE					Х		154,772.	NONE	18,256.
(8) PATRICK GEHRING	40.00									
TREASURER	NONE			Х				149,853.	NONE	18,674.
(9) KAREN MCCONNELL	40.00									
ASSOCIATE VICE PRESIDENT	NONE					Х		150,254.	NONE	17,558.
(10) KATHLEEN RICHARDSON	40.00									
ASSOCIATE DEAN	NONE					Х		149,335.	NONE	9,317.
(11) MICHELLE LONG	1.00									
REGENT/CHAIR	NONE	Х		Χ				NONE	NONE	NONE
(12) MARK GOULD	1.00									
REGENT/VICE CHAIR	NONE	Х		Х				NONE	NONE	NONE
(13) MARK GRIFFITH	1.00									
REGENT/VICE CHAIR	NONE	X		X				NONE	NONE	NONE
(14) MARK MILLER	1.00									
REGENT/VICE CHAIR	NONE	X		Χ				NONE	NONE	
										Earm QQ (2021)

Form **990** (2021)

orm 990 (2021)	ruotooo Ka	En	· nla			and l	امال	acat Campanast	ad Employees (a			age 8
Part VII Section A. Officers, Directors, T (A) Name and title	(B) Average hours per week (list any hours for	(do r	not cl	Pos heck ss pe	c) sition more	e than cois both	one an	(D) Reportable compensation c from the	(E) Reportable compensation from related organizations (W-2/1099-MISC)	Es	(F) stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			fro orga and	perisation the anization drelated anization	n I
l5) susan Caulkins	1.00											
REGENT/VICE CHAIR/SECRETARY	NONE	X		Х				NONE	NONE		1	NONE
L6) TROY ANDRADE REGENT	1.00 NONE	X						NONE	NONE		Т	NONE
L7) JOYCE BARR	1.00	_ ^						NONE	NOINE		1	NOINE
REGENT	NONE	X						NONE	NONE		7	NONE
18) ALLAN BELTON	1.00	T						110112	110112			
	NONE	X						NONE	NONE]	NONE
19) ERIK BENSON	1.00											
 REGENT	NONE	Х						NONE	NONE		J	NONE
20) JONETTE BLAKNEY	1.00											
REGENT	NONE	Х						NONE	NONE		1	NONE
21) SHELLEY BRYAN WEE	1.00											
REGENT	NONE	X						NONE	NONE		1	NONE
22) REBECCA BURAD	1.00											
REGENT	NONE	X						NONE	NONE		1	NONE
23) DAVID COY	1.00_											
REGENT	NONE	X						NONE	NONE		1	NONE
24) BRUCE DEAL	1.00											
REGENT	NONE	X						NONE	NONE		1	NONE
25) JEFFERY GREENE	1.00 NONE	3.7						NONTE	NONTE		,	ATO ATT
REGENT	NONE	X					<u> </u>	NONE	NONE			NONE
1b Sub-total								1,895,491.	NONE		174,8	
c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)								NONE 1,895,491.	NONE NONE		174,8	NONE
 Total number of individuals (including but no reportable compensation from the organizat 	ot limited to t				bov		o re				L/ I ,(
											Yes	No
B Did the organization list any former of										3		-
employee on line 1a? If "Yes," complete Sche										3		
4 For any individual listed on line 1a, is the organization and related organizations of the control of the												

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

PACIFIC orm 990 (2021)									91-0565	Page 8
Part VII Section A. Officers, Directors, Tru (A) Name and title	Average hours per week (list any hours for related organizations below dotted line)	(do n	ot ch	Pos neck ss pe	c) ition more	and h	one an	Reportable compensation from the organization (W-2/1099-MISC)	ed Employees (c) (E) Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
26) JAYNEE GROSETH	1.00									
REGENT	NONE	X						NONE	NONE	NONE
27) EMILY HUGHES	1.00									
REGENT	NONE	X						NONE	NONE	NONE
28) MATT ISERIREGENT	1.00 NONE							NONE	MONE	NONE
29) SARA KASS	1.00	X						NONE	NONE	NONE
REGENT	NONE	X						NONE	NONE	NONE
30) LAURIE LARSON-CAESAR	1.00	21						NONE	NONE	NONE
REGENT	NONE	X						NONE	NONE	NONE
31) KATHI LITTMANN	1.00	21						IVOIVE	NOIVE	110111
REGENT	NONE	Х						NONE	NONE	NONE
32) JOSEPH MAYER	1.00							110112	110112	
REGENT	NONE	X						NONE	NONE	NONE
33) SAL MUNGIA	1.00							-		
REGENT	NONE	Х						NONE	NONE	NONE
34) ARNE NESS	1.00									
REGENT	NONE	Х						NONE	NONE	NONE
35) SHELIA RADFORD-HILL	1.00									
REGENT	NONE	Х						NONE	NONE	NONE
36) THOMAS SAATHOFF	1.00									
REGENT	NONE	X						NONE	NONE	NONE
Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	limited to t							ceived more than	\$100,000 of	
 3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched 4 For any individual listed on line 1a, is the organization and related organizations graindividual. 5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yes 	cer, directorule J for such sum of repeater than accrue co	ch ind oortab \$15 mpen	ividu le c 0,0 satio	ual com 00?	pen If	sation <i>"Ye</i> s n any	n ar s," (nd other compens complete Schedu related organization	sation from the le J for such	Yes No 3 4 5
Section B. Independent Contractors										

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

PACIFIC Form 990 (2021)	LUTHERA	N UN	IIVI	ERS	SIT	Y			91-0	056557		.a. Q
Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y Em	plo	vee	es,	and H	ligi	hest Compensat	ed Employe	es (con		age 8
(A) Name and title	(B) Average hours per week (list any hours for	(do r box,	not cl unles	Pos heck ss pe	c) sition more	e than o	ne an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	e i from	(F) Estimated amount of other compensatio	nn
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-M		from the organizatior and related organization	1
37) LAURIE SOINE REGENT	1.00 NONE	X						NONE	1	NONE	1	NONE
38) SCOTT SQUIRES REGENT	1.00 NONE	Х						NONE	,	NONE	1	NONE
39) STACY WILSON	1.00											
REGENT	NONE	X						NONE	1	NONE		<u>NONE</u>
		-										
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	_						* * *					
Total number of individuals (including but not reportable compensation from the organization)	limited to t							ceived more than	\$100,000 of			
Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler and the scheduler and	er, directo										Yes 3	No X
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,0	00?	. If	"Yes	5," (complete Schedu	le J for su	ıch	4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo											5	X
Section B. Independent Contractors												
 Complete this table for your five highest com compensation from the organization. Report of year. 											tax	
SEE SCHEDULE O Name and business add	Iress							(B) Description of se	ervices	Con	(C) npensation	
							1					

JSA 1E1055 2.000

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 42

42

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		Check if Schedule O contains a res	spons	e or note to any	line in this Part V	<u> </u>	<u> </u>	<u> </u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
လ လ	1a	Federated campaigns 1	а					
Contributions, Gifts, Grants and Other Similar Amounts	b	. •	b					
တ် ဠု	c	·	c					
Ţţ\$	d	•	d	431,926.				
ਭੂ.ਫੁ			e	6,783,440.				
Si'E	e	All other contributions, gifts, grants,	-	0,703,71101				
흔	f		_	10,646,697.				
후		 	f	10,040,057.				
들이	g	Noncash contributions included in	e	1,218,495.				
a o	h		g \$		17 962 062			
	n	Total. Add lines 1a-1f	· ·	Business Code	17,862,063.			
a		THE TOTAL AND THE	-		117 554 014	115 554 014		
.કે ∣	2a	TUITION AND FEES	⊦	611600	117,554,014.	117,554,014.		
ige.	b	AUXILIARY ENTERPRISES		611710	13,532,683.	13,532,683.		
E E	С	OTHER ACADEMIC SUPPORT		611710	2,862,135.	2,643,502.	218,633.	
gra Re	d							
Program Service Revenue	е	e						
- ∣	f	All other program service revenue						
	g	Total. Add lines 2a-2f			133,948,832.			
	3	Investment income (including dividend		_				
		other similar amounts)			2,506,101.		328.	2,505,773.
	4	Income from investment of tax-exempt b			NONE			
	5	Royalties	· ·	(ii) Personal	NONE			
	0 -		220	(ii) i diddiidi				
	6a	order reme I I I I I						
	b		218.	NONE				
	C	110111011110111101111011110111101111111			4,218.			4,218.
	d 7a	Net rental income or (loss)		(ii) Other	1,210.			4,210.
	' a	sales of assets		(1) 2 11 12 1				
		other than inventory 7a 24,943,6	667.					
ø	b	Less: cost or other basis						
evenue	~	and sales expenses 7b 23,112,6	631.					
e Ve	С	Gain or (loss) 7c 1,831,0						
~	d	Net gain or (loss)			1,831,036.			1,831,036.
Other	8a	Gross income from fundraising						
ŏ	oa	events (not including \$						
		of contributions reported on line						
		•	8a	NONE				
	b	10). 000 : 6,	8b	NONE				
	c	Net income or (loss) from fundraising eve			NONE			
	9a	Gross income from gaming						
			9a	NONE				
	b	Less: direct expenses	9b	NONE				
	С	Net income or (loss) from gaming activit	ties.		NONE			
	10a	Gross sales of inventory, less						
		returns and allowances 1	10a	NONE				
	b	Loco: coci ci goodo cola I I I I I I I	10b	NONE				
	С	Net income or (loss) from sales of inventor	ry	▶	NONE			
sn			L	Business Code				
ne g	11a		_					
lar en	b		_					
Se Se	С		_					
Miscellaneous Revenue	d	All other revenue	_					
	е	Total. Add lines 11a-11d			NONE			
	12	Total revenue See instructions			156 152 250	133 730 100	218 961	4 341 027

91-0565571

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp	onse or note to any lin	e in this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	NONE			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	65,047,649.	65,047,649.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	NONE			
4	Benefits paid to or for members	NONE			
5	Compensation of current officers, directors,				
	trustees, and key employees	1,152,371.	987,949.	144,465.	19,957
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	NONE	2.5.22.2.5	- 100 110	
	Other salaries and wages	43,076,114.	36,929,968.	5,400,160.	745,986
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,889,593.	2,477,302.	362,249.	50,042
9	Other employee benefits	6,848,178.	5,871,072.	858,510.	118,596
10	Payroll taxes	3,323,709.	2,849,479.	416,671.	57,559
11	Fees for services (nonemployees):				
а	Management	NONE			
b	Legal	123,534.		123,534.	
C	Accounting	151,525.		151,525.	
d	Lobbying	NONE			
	Professional fundraising services. See Part IV, line 17.	NONE			
f	Investment management fees	180,869.		180,869.	
g	Other. (If line 11g amount exceeds 10% of line 25, column	2 055 506	2 225 416	400 041	66 860
	(A), amount, list line 11g expenses on Schedule O.)	3,855,526.	3,305,416.	483,341.	66,769
	Advertising and promotion	829,237.	710,920.	103,956.	14,361
	Office expenses	5,652,366.	4,845,880.	708,599.	97,887
	Information technology	2,798,235.	2,398,980.	350,796.	48,459
	Royalties	NONE	2,104,443.	207 727	40 F10
	Occupancy	2,454,680. 2,509,052.	2,151,058.	307,727. 314,543.	42,510 43,451
	Travel	2,309,032.	2,131,030.	314,343.	43,431
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	NONE			
10	Conferences, conventions, and meetings	722,661.	619,551.	90,595.	12,515
	Interest	1,662,417.	1,425,222.	208,406.	28,789
	Payments to affiliates	NONE	1,123,222.	200,100.	20,705
	Depreciation, depletion, and amortization	5,750,201.	3,998,258.	1,751,943.	
	Insurance	1,125,212.	964,666.	141,060.	19,486
	Other expenses. Itemize expenses not covered	, -, -	, , , , , , , , , , , , , , , , , , , ,	,	
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
а	EQUIPMENT PURCHASE	899,640.	771,278.	112,782.	15,580
b	DUES & MEMBERSHIPS	394,517.	338,227.	49,458.	6,832
c	UNIFORM RENTAL	207,344.	177,760.	25,993.	3,591
d	LICENSES, FEES & PERMITS	90,549.	77,629.	11,352.	1,568
е	All other expenses	545,461.	467,633.	68,382.	9,446
	Total functional expenses. Add lines 1 through 24e	152,290,640.	138,520,340.	12,366,916.	1,403,384
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and				
	fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)				

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Part X Balance Sheet

Part		Sheet Schedule O contains a response c	r note	e to any line in this Pa	art X	_	
	One on the	sometime a response o	1100		(A) Beginning of year		(B) End of year
	Cash - non-ir	nterest-bearing			20,900.	1	21,000.
					4,133,890.	2	1,840,627.
					1,119,634.	3	815,113
.	Accounts red	ceivable, net			1,803,866.	4	1,593,977
	Loans and o	ther receivables from any current of	r forn	ner officer, director,			
	trustee, key	employee, creator or founder, subst	antial	contributor, or 35%			
	controlled er	NONE	5	NON			
(Loans and c						
	under section	n 4958(f)(1)), and persons described	in sec	tion 4958(c)(3)(B)	NONE	6	NON
ts.	Notes and lo	ans receivable, net			4,052,091.	7	3,340,967
Assets	Inventories for	or sale or use			293,789.	8	396,840
⋖	Prepaid expe	enses and deferred charges			168,474.	9	670,080
10		gs, and equipment: cost or other					
		lete Part VI of Schedule D					
	b Less: accum	ulated depreciation	10b	72,576,012.	138,873,327.	10c	137,327,210.
11		- publicly traded securities		F	105,232,275.	11	98,218,519
12		- other securities. See Part IV, line 11			32,500,605.	12	34,324,837.
13		- program-related. See Part IV, line 11	NONE	13	NON		
14	Intangible as	NONE		NON			
15	, , , , , , , , , , , , , , , , , , , ,				2,784,855.	15	3,812,296
16		. Add lines 1 through 15 (must equal			290,983,706.	16	282,361,466
17	-	yable and accrued expenses			12,734,402.	17	12,788,552
18	Grants payable				NONE		NON
19					NONE		NON
20	•	bond liabilities			61,326,935.	20	51,433,800
2		ustodial account liability. Complete Pa			568,243.	21	2,128,798
<u>s</u> 22		other payables to any current or					
≝	-	employee, creator or founder, subst					
Liabilities		ntity or family member of any of these	•	-	NONE		NON
2.		rtgages and notes payable to unrelate		· -	72,026.	23	8,472,993
24		otes and loans payable to unrelated		-	NONE	24	NON
2		ies (including federal income tax,					
		other liabilities not included on lines		4). Complete Part X	10 606 045	0.5	15 005 771
3,		D			18,626,045.		15,825,771
20		es. Add lines 17 through 25			93,327,651.	26	90,649,914
Fund Balances		ns that follow FASB ASC 958, check te lines 27, 28, 32, and 33.	nere				
		vithout donor restrictions			80,362,000.	27	70 422 000
		vith donor restrictions.			117,294,055.	28	79,423,000 112,288,552
밑[1					117,294,033.	20	112,200,332
	Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.						
ō 29	•	or trust principal, or current funds.				29	
Assets		pital surplus, or land, building, or equ				30	
3		rnings, endowment, accumulated inc		-		31	
		sets or fund balances		_	197,656,055.	32	191,711,552.
32 33 33		es and net assets/fund balances			290,983,706.	33	282,361,466.
	. otal liabilitie	and not doodto, fund balariood	• • •		270,703,700.	55	Form 990 (2021)

Form **990** (2021)

Form 990 (2021) Page **12**

Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					. X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	15	6,1	.52,	<u> 250</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	15	2,2	290,	<u>640</u>
3	Revenue less expenses. Subtract line 2 from line 1	3			861,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	19	7,6	556,	<u>055</u> .
5	Net unrealized gains (losses) on investments	5	-1	0,7	783,	<u>849</u> .
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		9	977 <u>,</u>	<u>736</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	19	1,7	711,	<u>552</u> .
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	olain	on			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a			
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ove	rsigh	t of			
	the audit, review, or compilation of its financial statements and selection of an independent accountar	nt?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	the			
	Single Audit Act and OMB Circular A-133?			3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?	ergo	the			
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	dits .		3b	X	

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

PAC	CIF.	IC LUTHERAN UNIVERS:	ITY				91-0	565571
Pai	rt I	Reason for Public Cha	rity Status. (All o	organizations must	complet	te this pa	art.) See instructions	S.
Γhe	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches descr	ribed in s	ection 1	70(b)(1)(A)(i).	
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	Form 99	90).)		
3		A hospital or a cooperative	hospital service o	rganization described	n sectio	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	ation operated in	conjunction with a hos	spital de	scribed in	section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	-	•	•			
5		An organization operated to		a college or universit	y owned	d or ope	rated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C		J	•	•	, ,	
6		A federal, state, or local go		rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).	
7		An organization that norma	_			-		om the general public
		described in section 170(b)	=	· ·				J
8		A community trust describe		· ·	Part II.)			
9		An agricultural research org	-		-	operated	I in conjunction with a	land-grant college
		or university or a non-land-	=			-		
		university:		,	,		, ,,	J
0		An organization that norma	Ily receives (1) mo	ore than 331/3 % of its	support	from cor	ntributions, membersh	ip fees, and gross
		receipts from activities rela	ted to its exempt f	unctions, subject to c	ertain ex	ceptions	s: and (2) no more than	1 331/3 % of its
		support from gross investmacquired by the organization						businesses
1		An organization organized						
2		An organization organized a	•	•	-			ry out the purposes of
		one or more publicly suppo	-		-			
		the box on lines 12a through	_					
а		Type I. A supporting orga	anization operated	. supervised, or contr	olled by	its supp	orted organization(s).	typically by giving
		the supported organization	· · · · · · · · · · · · · · · · · · ·	•	-		= ::	
		supporting organization.	• •	• • • •				
b		Type II. A supporting org	anization supervise	ed or controlled in co	nnection	with its	supported organization	on(s), by having
		control or management of	•					
		organization(s). You must	complete Part IV	, Sections A and C.				
С		$oxedsymbol{oxed}$ Type III functionally integ	grated. A supporti	ng organization opera	ited in co	onnectio	n with, and functional	ly integrated with,
	_	_ its supported organizatior	n(s) (see instruction	ns). You must comple	te Part I	V, Sectio	ons A, D, and E.	
d			integrated. A sup	porting organization of	perated	in conne	ection with its support	ted organization(s)
		that is not functionally inte	egrated. The orgar	nization generally mus	t satisfy	a distrib	ution requirement and	d an attentiveness
	_	_ requirement (see instruct	ions). You must co	omplete Part IV, Sect	ions A a	nd D, an	d Part V.	
е		$oxedsymbol{oxed}$ Check this box if the orga	nization received	a written determinatio	n from t	he IRS th	nat it is a Type I, Type I	I, Type III
		functionally integrated, or			_	_		
f		ter the number of supported						
g		ovide the following information		· · · · · ·				
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
A)								
B)								
C)								
D)								
E)								
Γot ε	11							İ

Par	Support Schedule for Orga (Complete only if you checke						
	Part III. If the organization fail						,
Sec	tion A. Public Support				•	,	
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from line 4						
	tion B. Total Support		1	T	T	T	
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (s	ee instructions) .				12	
13	First 5 years. If the Form 990 is for organization, check this box and stop here.						
Sec	tion C. Computation of Public Supp		_				
14	Public support percentage for 2021 (lin						%
15	Public support percentage from 2020						%
16a	331/3% support test - 2021. If the org						
	box and stop here. The organization qu						
b	331/3% support test - 2020. If the org	anization did n	ot check a box	on line 13 or 16	a, and line 15 i	s 331/3 % or mo	ore, check
	this box and stop here. The organization	on qualifies as a	a publicly suppo	rted organizatio	n		▶ □
17a	10%-facts-and-circumstances test - 2 10% or more, and if the organization Part VI how the organization meets	meets the fa	cts-and-circums	tances test, che	eck this box ar	nd stop here . E	Explain in
b	organization	2020. If the organization meets th	ganization did r ne facts-and-circ	ot check a box cumstances test,	on line 13, 16, check this box	a, 16b, or 17a, x and stop here	, and line e. Explain
	organization			•	•		▶ □

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A Dublic Company			· · ·	<u> </u>		
	tion A. Public Support	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2010	(6) 2019	(u) 2020	(6) 2021	(i) Total
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
-	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
3	unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
. a	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	J	,		,		` ` ` ' _
	organization, check this box and stop here						▶
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2021 (line 8,					15	%
16	Public support percentage from 2020 Scher					16	%
Sec	tion D. Computation of Investment					T T	
17	Investment income percentage for 2021 (lin					17	%
18	Investment income percentage from 2020 S					18	%
19 a	331/3% support tests - 2021. If the org	-					
	17 is not more than 331/3 %, check this		-				
b	331/3% support tests - 2020. If the orga						
	line 18 is not more than 331/3 %, check	this box and ${\bf s}$	top here. The or	ganization qualifi	es as a publicly	supported organ	ization 🕨 🔼
20	Private foundation. If the organization of	did not check	a box on line '	14, 19a, or 19b	, check this bo	x and see instru	uctions -

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
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Part	Supporting Organizations (continued)			- 0 -
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,	44.		
Secti	provide detail in Part VI. on B. Type I Supporting Organizations	11c		
30011	on billypo i cupporting organizations		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
Sacti	on C. Type II Supporting Organizations	2		
) C C (1	on o. Type ii oupporting organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
_	Did the consideration of the transfer of the constant of the c		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
2	By reason of the relationship described on line 2, above, did the organization's supported organizations have			
3	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in	structi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr		r –
2	Activities Test. Answer lines 2a and 2b below.		Yes	NO
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
h	·			
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If			
	"Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would			
	have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3h	I	ı

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	s	-
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970 (explai	in in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organi	izations r	nust complete Sectio	ns A through E.
Se	ection A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Se	ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ection C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional		ted Type III supporting	organization
_	(see instructions).			, ga <u>_</u> a

Schedule A (Form 990) 2021

Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)		
Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish e	xempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe	mpt purposes of support	ed		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organi	zations	3	
4	Amounts paid to acquire exempt-use assets	4			
5	Qualified set-aside amounts (prior IRS approval required - p		5		
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.	7			
8	Distributions to attentive supported organizations to which				
	(provide details in Part VI). See instructions.	8			
9	Distributable amount for 2021 from Section C, line 6	9			
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021		(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021				
	(reasonable cause required - explain in Part VI). See				
	instructions.				
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	From 2017				
С	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				

Schedule A (Form 990) 2021

5

6

Applied to underdistributions of prior years
Applied to 2021 distributable amount

Applied to underdistributions of prior years

Applied to 2021 distributable amount

Remainder. Subtract lines 4a and 4b from line 4.

Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in Part VI*. See instructions.

Remaining underdistributions for 2021. Subtract lines 3h

and 4b from line 1. For result greater than zero, explain in

Excess distributions carryover to 2022. Add lines 3j

Distributions for 2021 from

Part VI. See instructions.

Breakdown of line 7:

Excess from 2017 . . .

Excess from 2018 . . .

Excess from 2019 . . .

Excess from 2020 . . .

Excess from 2021 . . .

and 4c.

Section D, line 7:

Carryover from 2016 not applied (see instructions)
Remainder. Subtract lines 3g, 3h, and 3i from line 3f.

Schedule B (Form 990)

Department of the Treasury

Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Employer identification number Name of the organization PACIFIC LUTHERAN UNIVERSITY 91-0565571 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it

must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Name of organization PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors ((see instructions).	Use duplicate co	pies of Part I if	additional space	s needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	N/A	\$7,250.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	N/A	\$50,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	N/A	\$18,100.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	N/A	\$43,277.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5_	N/A	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_	N/A	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
7	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
8	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
9	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
10	N/A	-	Person X Payroll	

		\$5,000.	Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	N/A	\$18,005.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	N/A	\$\$27,000.	Person X Payroll Noncash (Complete Part II for

noncash contributions.)

Name of organization

Employer identification number

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	N/A	\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17	N/A	\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	N/A	\$\$,000.	Person Payroll Noncash (Complete Part II for

noncash contributions.)

Name of organization PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors ((see instructions).	Use duplicate co	pies of Part I if	additional space	s needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	N/A	\$6,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	N/A	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
No. 22	Name, address, and ZIP + 4		
	N/A	Total contributions	Person X Payroll Noncash (Complete Part II for
	N/A	\$150,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
	N/A (b) Name, address, and ZIP + 4	\$150,000. (c) Total contributions	Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

01 0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is ne	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25	N/A	\$6,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26	N/A	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27	N/A	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28	N/A	\$15,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29	N/A	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30	N/A		Person X Payroll Noncash

(Complete Part II for noncash contributions.)

Name of organization

Employer identification number

01 0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is no	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31	N/A	\$\$, 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33	N/A	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34	N/A	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35	N/A	\$\$ 26,973.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36	N/A	\$\$	Person X Payroll Noncash (Complete Part II for

noncash contributions.)

Name of organization PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors (see instru	ctions). Use duplicate copie	es of Part I if additional space is neede	d.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38	N/A	\$7,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39	N/A	\$48,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
1-1	<i>n</i> ·		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4 ${\rm N/A}$	Total contributions	Person X Payroll Noncash (Complete Part II for
No. 40 (a)	Name, address, and ZIP + 4 N/A (b)	\$21,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No. 40 (a) No.	Name, address, and ZIP + 4 N/A (b) Name, address, and ZIP + 4	\$	Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

91_0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44	N/A	\$\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48	N/A	\$10,700.	Person X Payroll Noncash

(Complete Part II for noncash contributions.)

Name of organization

Employer identification number

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies of	of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49	N/A	\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50	N/A	\$12,360	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51	N/A	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52	N/A	\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53	N/A	\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54	N/A	\$16,900.	Person X Payroll Noncash (Complete Part II for

noncash contributions.)

Name of organization PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors ((see instructions).	Use duplicate co	pies of Part I if a	dditional space is needed.

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
55	N/A	\$5,833.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
56	N/A	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
57	N/A	\$28,565.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
58	N/A	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
59	N/A	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
60	N/A	\$8,252.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies	s of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61	N/A	\$\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62	N/A	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63	N/A	\$ 10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64	N/A	\$ 5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65	N/A	\$ 5,250.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66	N/A	\$ 7,124.	Person X Payroll Noncash (Complete Part II for

noncash contributions.)

Name of organization

Employer identification number

	PACIFIC LUIHERAN UNIVERSIII		91-03033/1
Part I	Contributors (see instructions). Use duplicate copies	s of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69	N/A	\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72	N/A	\$\$5,000.	Person Payroll Noncash (Complete Part II for

noncash contributions.)

Name of organization

Employer identification number

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is no	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73	N/A	\$15,546.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76	N/A	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77	N/A	\$12,075.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78	N/A		Person X

Noncash
(Complete Part II for noncash contributions.)

5,000.

Name of c	rganization PACIFIC LUTHERAN UNIVERSITY	91-0565571	
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is n	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80	N/A	\$\$ 9,413.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83	N/A	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution

Х

Person Payroll

Noncash (Complete Part II for noncash contributions.)

5,000.

\$

84

N/A

Name of organization PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors (see instructions).	Use duplicate copies of	Part I if additional space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85	N/A	\$11,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86	N/A	\$20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87	N/A	\$35,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
	Name, address, and ZIP + 4 N/A (b)	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
88 (a) No.	Name, address, and ZIP + 4 N/A (b) Name, address, and ZIP + 4	\$15,000. (c) Total contributions	Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Name of o	organization PACIFIC LUTHERAN UNIVERSITY		Employer identification number 91-0565571
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is n	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91	N/A	\$10,100.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93	N/A	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94	N/A	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)

			noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95_	N/A	\$\$5,150.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of o	lame of organization PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate cop	pies of Part I if additional space is r	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97_	N/A	\$9,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98	N/A	\$ \$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99	N/A	\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102	N/A		Person

\$

Payroll

Noncash (Complete Part II for noncash contributions.)

39,474.

Name of organization

Employer identification number

91_0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is no	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103	N/A	\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104_	N/A	\$\$, 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108	N/A	\$\$	Person X Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

PACTET LITTUEDAN INTERPRETATION OF SECTION OF

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110_	N/A	\$164,958.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_111	N/A	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
112	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114_	N/A	\$	Person X Payroll Noncash

(Complete Part II for noncash contributions.)

Name of organization

Employer identification number

91_0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115	N/A	\$ 5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116	N/A	\$ 5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_117	N/A	\$ 5,339. 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118	N/A	\$\$ 40,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120_	N/A		Person X Payroll Noncash

(Complete Part II for noncash contributions.)

Name of organization PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

Part I	Contributors (see instructions).	Use duplicate copies of Part	I if additional space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_121	N/A	\$8,070.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122_	N/A	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123	N/A	\$12,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
124	N/A	\$5,100.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125_	N/A	\$53,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126	N/A	\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

91_0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is no	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128_	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131_	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132	N/A	\$\$5,379.	Person X Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

91_0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is no	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133	N/A	\$\$, 7,178.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_134	N/A	\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135_	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
136	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137	N/A	\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138_	N/A	\$\$	Person X Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

91_0565571

	PACIFIC LUTHERAN UNIVERSITY		91-0565571
Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is no	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
142_	N/A	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143	N/A	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144_	N/A	\$ \$	Person X Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

PACIFIC LUTHERAN UNIVERSITY 91-0565571 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 145 Χ N/A Person **Payroll** 6,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 146 Χ N/APerson **Payroll** 16,409. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 147 N/AΧ Person **Payroll** 43,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 148 Χ N/APerson **Payroll** 4,726,368. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 149 Χ N/APerson **Payroll** 394,829. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Χ 150 N/A Person **Payroll** \$ 626,128. Noncash (Complete Part II for

Name of organization
PACIFIC LUTHERAN UNIVERSITY

Employer identification number
91-0565571

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
151	N/A	\$187,042	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
152	N/A	\$53,285	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
153	N/A	\$24,956	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
			Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		

Name of organization Employer identification number
PACIFIC LUTHERAN UNIVERSITY 91-0565571

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
8_			
		\$10,278.	03/18/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
13_			
		\$31,003.	07/20/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
23_			
		\$10,454	12/23/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
42_			
		\$1,025,559.	12/28/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
43_			
		\$10,091	09/01/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
73_			
		\$15,546.	10/18/2021

Name of organization Employer identification number
PACIFIC LUTHERAN UNIVERSITY 91-0565571

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
89_		\$17,103	12/28/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
90		\$16,948	12/27/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_100		\$56,556.	04/25/2022
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
153		\$24,956	10/06/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

PACIFIC LUTHERAN UNIVERSITY 91-0565571 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Employer identification number

Name of organization

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization Employer identification number PACIFIC LUTHERAN UNIVERSITY 91-0565571 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under FASB ASC 958 relating to these items:

Revenue included on Form 990, Part VIII, line 1.

Scher	dule D (Form 990) 2021 PAC	IFIC LUTHERA	NI IINITYEDOT	rv			01_05	65571	Page 2
	rt III Organizations Maintaini				r Other	Similar Ass			
3	Using the organization's acquisition								
	collection items (check all that app			, ,		3	3		
а	Public exhibition	,	d	Loan or exchang	e progra	m			
b	Scholarly research		e X	Other EDUCA					
С	Preservation for future gene	rations	- [
4	Provide a description of the organ		ons and explain	how they further	r the or	ganization's	exempt	purpose	in Part
	XIII.		•	,	•	3			
5	During the year, did the organization	n solicit or receiv	e donations of a	rt, historical treas	sures, or	other similar			
	assets to be sold to raise funds rath						🔽	Yes	No
Pa	rt IV Escrow and Custodial A		·	<u> </u>					
	Complete if the organiza	tion answered '	Yes" on Form	990, Part IV, lin	e 9, or r	eported an a	amount	on Form	า
	990, Part X, line 21.								
1a	Is the organization an agent, trus	tee, custodian o	other intermed	liary for contribu	itions or	other assets	not	_	
	included on Form 990, Part X?							Yes	X No
b	If "Yes," explain the arrangement in	n Part XIII and co	mplete the follow	ving table:					
						A	mount		
С	Beginning balance				;				
d	Additions during the year			10	i				
е	Distributions during the year)				
f	Ending balance				_				
	Did the organization include an am						_	Yes	No
	If "Yes," explain the arrangement in	n Part XIII. Checl	there if the explanation	anation has been	provided	on Part XIII .			X
Pa	rt V Endowment Funds.	otion analysered	'Vaa" on Farm	000 Dort IV lin	- 10				
	Complete if the organiza					(-D) There are 1	- 11-	(-) <u></u>	
		(a) Current year	(b) Prior ye			(d) Three years		(e) Four yea	
1 a	5 5 ,	130,061,356.	100,857,			99,812,		95,235	
b	Contributions	4,073,630.	5,653,	386. 1,663	,520.	1,651,	000. 1	4.084	,331.
С								1,001	
	Net investment earnings, gains,		05 501		222				
	and losses	-7,101,293.	25,791,			1,580,	000.	6,393	,280.
	and losses	-7,101,293. 2,122,558.	25,791, 1,101,			1,580,	000.	6,393	,280.
	and losses	2,122,558.	1,101,	669. 2,283	,449.	2,150,	000.	6,393 2,184	,131.
е	and losses	2,122,558.	1,101,	746. 2,283	,449. ,274.	2,150, 3,343,	000. 000. 716.	6,393 2,184 3,329	,131.
e f	and losses	2,122,558. 1,521,589. 248,000.	1,101, 239, 899,	746. 1,511 000. 280	,449. ,274.	2,150, 3,343, 334,	000. 000. 716.	6,393 2,184 3,329 386	,131.
e f g	and losses	2,122,558. 1,521,589. 248,000. 123,141,546.	1,101, 239, 899, 130,061,	746. 1,511 000. 280 356. 100,857	,449. ,274. ,000.	2,150, 3,343, 334, 97,215,	000. 000. 716.	6,393 2,184 3,329	,131.
e f g 2	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye	1,101, 239, 899, 130,061, ar end balance (l	746. 1,511 000. 280 356. 100,857	,449. ,274. ,000.	2,150, 3,343, 334, 97,215,	000. 000. 716.	6,393 2,184 3,329 386	,131.
e f g 2 a	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current yenent ► 16.00	1,101, 239, 899, 130,061, ar end balance (l	746. 1,511 000. 280 356. 100,857	,449. ,274. ,000.	2,150, 3,343, 334, 97,215,	000. 000. 716.	6,393 2,184 3,329 386	,131.
e f g 2 a b	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current yenent ► 16.00 000 %	1,101, 239, 899, 130,061, ar end balance (l	746. 1,511 000. 280 356. 100,857	,449. ,274. ,000.	2,150, 3,343, 334, 97,215,	000. 000. 716.	6,393 2,184 3,329 386	,131.
e f g 2 a b	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current yenent ▶ 16.00 000 % %	1,101, 239, 899, 130,061, ar end balance (l 00_%	746. 1,511 000. 280 356. 100,857	,449. ,274. ,000.	2,150, 3,343, 334, 97,215,	000. 000. 716.	6,393 2,184 3,329 386	,131.
e f g a b c	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equ	1,101, 239, 899, 130,061, ar end balance (I	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	,449. ,274. ,000. ,262.)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386	,131.
e f g a b c	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equ	1,101, 239, 899, 130,061, ar end balance (I	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	,449. ,274. ,000. ,262.)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386	,,131. ,,671. ,,512. 2,716.
e f g a b c	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equathe possession contacts.	1,101, 239, 899, 130,061, ar end balance (l 00 % al 100%. f the organization	746. 1,511 000. 280 356. 100,857 line 1g, column (a)	, 449 . , 274 . , 000 . , 262 .)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812	s No
e f g a b c	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equathe possession contacts.	1,101, 239, 899, 130,061, ar end balance (l 00_% al 100%. f the organization	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	, 449 . , 274 . , 000 . , 262 .)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812	s No
e f g a b c	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current yenent ▶ 16.00 000 % % and 2c should equathe possession contacts.	1,101, 239, 899, 130,061, ar end balance (l 00_% al 100%. f the organization	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	, 449 . , 274 . , 000 . , 262 .)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812	s No
e f g a b c	and losses. Grants or scholarships. Other expenditures for facilities and programs. Administrative expenses. End of year balance. Provide the estimated percentage Board designated or quasi-endowm Permanent endowment ▶ 84.0 Term endowment ▶ The percentages on lines 2a, 2b, at there endowment funds not in organization by: (i) Unrelated organizations.	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equathe possession content of the possession	1,101, 239, 899, 130,061, ar end balance (I 00_% al 100%. f the organization sted as required	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	, 449 . , 274 . , 000 . , 262 .)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812 Ye 3a(i)	s No
f g 2 a b c c 3a	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equathe possession of the possession of the sizes of the organizations listes of the organizations.	ar end balance (IOOO). at 100%. If the organization sted as required ization's endown	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	, 449 . , 274 . , 000 . , 262 .)) held as	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812 Ye 3a(i) 2 3a(ii) 3	s No
f g 2 a b c c 3a	and losses. Grants or scholarships Other expenditures for facilities and programs. Administrative expenses. End of year balance. Provide the estimated percentage Board designated or quasi-endowm Permanent endowment ▶ 84.0 Term endowment ▶ The percentages on lines 2a, 2b, a Are there endowment funds not in organization by: (i) Unrelated organizations. (ii) Related organizations. If "Yes" on line 3a(ii), are the related Describe in Part XIII the intended of the organization of the organizatio	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equal the possession of the possession of the current lists of the organizations lists of the organization answered	ar end balance (IOO) al 100%. If the organization sted as required ization's endown "Yes" on Form	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	, 449 . , 274 . , 000 . , 262 .)) held as	2,150, 3,343, 334, 97,215, :	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812 Ye 3a(i) 3b	s No
f g 2 a b c 3a	and losses	2,122,558. 1,521,589. 248,000. 123,141,546. of the current ye nent ▶ 16.00 000 % % and 2c should equal the possession of the organizations lises of the organization answered (a) Cos	ar end balance (IOO) al 100%. If the organization sted as required ization's endown "Yes" on Form	746. 1,511 000. 280 356. 100,857 ine 1g, column (a	, 449 . , 274 . , 000 . , 262 .)) held as nd admir	2,150, 3,343, 334, 97,215,	000. 000. 716. 767. 233.	6,393 2,184 3,329 386 99,812 Ye 3a(i) 2 3a(ii) 3	s No

160,247,304.

8,508,501.

9,100,721.

12,485,117.

56,965,079.

3,063,622.

5,356,066.

7,191,245

137,327,210. Schedule D (Form 990) 2021

103,282,225.

5,444,879.

3,744,655.

5,293,872.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

b Buildings c Leasehold improvements

d Equipment......

Schedule D (F	Form 990) 2021	PACIFIC	LUTHERAN	UNIVERSITY		91	L-0565571
Part VII	Investments -	Other Securities	5.				
	Complete if the	o organization a	newarad "V	as" on Form 990	Part IV line 11h	See Form 990	Part Y line

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.						
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value				
(1) Financial derivatives						
(2) Closely held equity interests	1,861,370.	SEE SUPPLEMENTAL PAGE				
(3) Other						
(A) ALTERNATIVE INVESTMENTS	586,000.	FMV				
(B) INVESTMENTS HELD BY OTHERS	15,471,139.	FMV				
(C) INVESTMENTS HELD IN TRUST	16,406,328.	FMV				
(D)						
(E)						
(F)						
(G)						
(H)						
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) .	34,324,837.					

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
_(4)		
<u>(5)</u>		
<u>(6)</u>		
<u>(7)</u>		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.).	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1) Federal income taxes		
(2)DEPOSIT ACCOUNTS		1,769,288.
(3)ANNUITITES PAYABLE		7,986,097.
(4)RETIREMENT OBLIGATION		1,214,801.
(5)GOVERNMENT GRANTS REFUNDABLE		4,855,585.
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, co	I. (B) line 25.)	15.825.771.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

Part 2	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	٦.	
1	Total revenue, gains, and other support per audited financial statements	1	81,074,439.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
	Add lines 2a through 2d	2e	-8,873,206.
3	Subtract line 2e from line 1	3	89,947,645.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	66,204,605.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	156,152,250.
Part 1	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	87,018,942.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	•	07,010,012.
a	Donated services and use of facilities		
a b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII.)		
	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	87,018,942.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.) 4b 65,271,698.		
С	Add lines 4a and 4b	4c	65,271,698.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5	152,290,640.
	XIII Supplemental Information.		
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform		
SEE :	SUPPLEMENTAL PAGE		

Part XIII Supplemental Information (continued)

PART III, LINE 4:

THE UNIVERSITY'S COLLECTION CONSISTS OF THORNILEY PRINTING PRESS, CLAVIS SCRIPTVRAE SERMONS AND COMMENTARIES ON THE WRITINGS OF ST. AUGUSTINE.

THESE ARE HELD FOR EDUCATION PURPOSES WHICH IS THE MAIN EXEMPT PURPOSE OF THE UNIVERSITY.

PART IV, LINE 2B:

PLU IS THE CUSTODIAN OF VARIOUS AGENCY, CHARITABLE REMAINDER UNITRUST,

AND GIFT ANNUITY FUNDS, OF WHICH ALL OR A PORTION IS DUE TO AN OUTSIDE

PARTY. AGENCY FUNDS ARE HELD IN PLU'S MAIN BANK ACCOUNT AND CHARITABLE

REMAINDER UNITRUSTS AND GIFT ANNUITIES ARE INVESTED WITH CHARLES SCHWAB.

PART V, LINE 4:

INTENDED USES OF ENDOWMENT FUNDS:

TO FUND SCHOLARSHIPS, UNDERGRADUATE RESEARCH, EQUIPMENT, LECTURES, ATHLETIC FACILITIES, FACULTY POSITIONS, GLOBAL EDUCATION AND OTHER UNIVERSITY PROGRAMS AS DESIGNATED BY OUR DONORS.

Part XIII Supplemental Information (continued)

ASC 740

MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

PART XI, LINE 2D

UNREALIZED GAIN ON INTEREST RATE SWAP \$ 1,910,643

PART XI, LINE 4B

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS \$ 932,907
ENDOWMENT EXPENSE, NET WITH REVENUE ON BOOKS \$ 224,049
SCHOLARSHIPS AND GRANTS \$65,047,649

\$66,204,605

PART XII, LINE 4B

TOTAL

ENDOWMENT EXPENSE, NET WITH REVENUE ON BOOKS \$ 224,049

SCHOLARSHIPS AND GRANTS \$65,047,649

TOTAL \$65,271,698

Part XIII Supplemental Information (continued)

SCHEDULE D, PART VII - INVESTMENTS - CLOSELY HELD EQUITY INTERESTS

COST

Page 5

DESCRIPTION BOOK VALUE _____

OR FMV _____

CLOSELY HELD 1,861,370. FMV

1,861,370.

TOTALS ==========

SCHEDULE E (Form 990)

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PACIFIC LUTHERAN UNIVERSITY

91-0565571

Employer identification number

Га				
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
_	bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	Х	
3	Has the organization publicized its racially nondiscriminatory policy on its primarily publicly accessible Internet		21	
Ū	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the			
	registration period if it has no solicitation program, in a way that makes the policy known to all parts of the			
	general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	Х	
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?	4-	37	
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	70		
·	with student admissions, programs, and scholarships?	4c	Х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		X
b	Admissions policies?	5b		Х
_				
С	Employment of faculty or administrative staff?	5c		Х
d	Scholarships or other financial assistance?	5d		X
е	Educational policies?	5e		X
f	Use of facilities?	5f		X
_	Athletic programs?	E ~		. V
g	Attrietic programs?	5g		X
h	Other extracurricular activities?	5h		Х
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	<u> </u>		
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	X	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Х
7	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial pondiscrimination? If "No." explain on Part II.	7	v	

91-0565571 Schedule E (Form 990 or 990-EZ) (2021)

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, PART I, LINE 3

EXPLANATION OF NONDISCRIMINATION POLICY:

THE UNIVERSITY REMAINED RESOLUTE IN COMPLIANCE WITH THE POLICY DURING FY22. A LINK TO THE POLICY IS AVAILABLE ON PLU'S MAIN WEBPAGE AS NON-DISCRIMINATION POLICY. THE POLICY IS ALSO POSTED IN VARIOUS PLACES THROUGHOUT OUR BUILDINGS. TYPICALLY, THE POLICY IS ALSO PUBLISHED EACH SPRING IN THE TACOMA NEWS TRIBUNE. THE UNIVERSITY FOLLOWS A NONDISCRIMINATORY POLICY REGARDING ALL PROGRAMS. THE UNIVERSITY ENROLLS STUDENTS WITHOUT DISCRIMINATION AS TO RACE, SEX COLOR, OR NATIONAL ORIGIN. THE UNIVERSITY'S RECRUITMENT PROCEDURES ARE DESIGNED AND CARRIED OUT IN SUCH A WAY AS TO REACH STUDENTS OF ALL RACIAL SEGMENTS IN THE GEOGRAPHICAL AREA SERVED.

SCHEDULE E, PART I, LINE 6A

EXPLANATION OF GOVERNMENT FINANCIAL AID:

THE UNIVERSITY RECEIVES SUPPORT FROM THE US GOVERNMENT IN CONNECTION WITH

THE PERKINS LOAN PROGRAM, FEDERAL WORK-STUDY PROGRAM, FEDERAL

SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT PROGRAM AND OTHER PROGRAMS.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

For grantmakers. Does the organization maintain records to substantiate the amount of its grants and

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

Employer identification number

PACIFIC LUTHERAN UNIVERSITY 91-0565571 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

	other assistance, the grantees' award the grants or assistance?		he grants or	assistance, and the selec	tion criteria used to	Yes No
2	For grantmakers. Describe in I outside the United States.	Part V the org	anization's pro	ocedures for monitoring t	he use of its grants and	d other assistance
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1)	EUROPE	NONE	2	PROGRAM SERVICES	STUDY ABROAD	278,939.
(2)	EAST ASIA AND THE PACIFIC	NONE	NONE	PROGRAM SERVICES	STUDY ABROAD	3,961.
(3)	NORTH AMERICA	NONE	6	PROGRAM SERVICES	STUDY ABROAD	128,826.
(4)	SUB-SAHARAN AFRICA	NONE	2	PROGRAM SERVICES	STUDY ABROAD	3,965.
(5)	CENTRAL AMERICA/CARIBBEAN	NONE	1	PROGRAM SERVICES	STUDY ABROAD	6,726.
(6)	SOUTH AMERICA	NONE	NONE	PROGRAM SERVICES	STUDY ABROAD	4,797.
(7)	EUROPE	NONE		INVESTMENTS		113,686.
(8)	CENTRAL AMERICA/CARIBBEAN	NONE		INVESTMENTS		211,558.
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a		NONE	11.			752,458.
b	Total from continuation sheets to Part I					
С	Totals (add lines 3a and 3b)	NONE	11.			752,458.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
exe	empt 501(c)(3) organization	nt organizations listed above by the IRS, or for which the ganizations or entities	grantee or counsel h	nas provided a sect	ion 501(c)(3) equi	valency letter	.		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
<u>(18)</u>							

	(
Part IV	Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)		Yes	X	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)		Yes	X	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes		No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes		No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)		Yes	X	No

Schedule F (Form 990) 2021

Part V

Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2

FOREIGN OWNERSHIP INTERESTS ARE HELD INDIRECTLY THROUGH ALTERNATIVE

PARTNERSHIP INVESTMENTS. INVESTMENTS HAVE BEEN ANALYZED FOR POTENTIAL

FOREIGN FORM FILING REQUIREMENTS AND FILED AS REQUIRED.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047
2021

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization	Employer identification	Employer identification number					
PACIFIC LUTHERAN UNIVERSITY						91-0565571	
Part I General Information on Grants and	d Assistanc	е					
 Does the organization maintain records to su the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand	ce?					X Yes No
Part II Grants and Other Assistance to D	omestic Or	ganizations ar	nd Domestic Gov	vernments. Com	plete if the organiza	ation answered "Y	es" on Form 990,
Part IV, line 21, for any recipient the	nat received	more than \$5	,000. Part II can b	oe duplicated if a	additional space is n	eeded.	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
_(1)							
(2)							
(3)							
(4)							
(6)							
(9)							
(10)							
(11)							

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 MERIT BASED STUDENT SCHOLARSHIPS & GRANTS	2,366	48,013,168.			
2 needs based student scholarships & grants	1,990	15,714,461.			
3 FEDERAL NEEDS BASED STUDENT SCHOLARSHIPS & GRANTS	895	1,320,020.			
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

PACIFIC LUTHERAN UNIVERSITY OFFERS SCHOLARSHIPS AND GRANTS TO QUALIFIED STUDENTS TO HELP REDUCE THEIR OUT-OF-POCKET TUITION COSTS. STUDENTS RECEIVING FINANCIAL ASSISTANCE OF THIS FORM MUST MEET SPECIFIC CRITERIA SUCH AS ACADEMIC ACHIEVEMENT, FINANCIAL NEED AND OTHER SIMILAR STANDARDS WHETHER PUT IN PLACE BY THE COLLEGE OR BY DONORS OF RESTRICTED FUNDS.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Internal Revenue Service

Name of the organization

PACIFIC LUTHERAN UNIVERSITY

Department of the Treasury

Employer identification number 91-0565571

Questions Regarding Compensation Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Tax indemnification and gross-up payments Discretionary spending account Personal services (such as maid, chauffeur, chef) If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee Independent compensation consultant Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment?.... 4a Χ 4b **b** Participate in or receive payment from a supplemental nonqualified retirement plan? Χ 4c Χ If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Χ 5a 5b Χ If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a Χ 6b Χ If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed 7 Χ Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8 Χ If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 a	nd/or 1099-MISC and/or 1	1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B) reported as deferred on prior Form 990	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)		
L. ALLAN BELTON	(i)	323,128.	29,261.	NONE	11,375.	11,494.	375,258.		
1 PRESIDENT	(ii)								
PATRICK GEHRING	(i)	143,353.	6,500.	NONE	8,192.	10,482.	168,527.		
2 TREASURER	(ii)								
JOANNA GREGSON	(i)	202,106.	NONE	NONE	7,732.	10,063.	219,901.		
3 PROVOST	(ii)								
JOANNA ROYCE-DAVIS	(i)	189,460.	1,334.	NONE	6,849.	10,552.	208,195.		
4 VICE PRESIDENT	(ii)								
BARBARA HABERMANN	(i)	201,787.	NONE	NONE	11,039.	9,892.	222,718.		
5 DEAN	(ii)								
DANIEL LEE	(i)	179,416.	NONE	NONE	6,675.	9,707.	195,798.		
6 VICE PRESIDENT	(ii)								
THERESA PHILLIPS	(i)	164,785.	NONE	NONE	5,799.	9,906.	180,490.		
7 CHIEF OPERATING OFFICER	(ii)								
MARK MULDER	(i)	154,772.	NONE	NONE	8,839.	9,417.	173,028.		
8 DEAN	(ii)								
KAREN MCCONNELL	(i)	131,229.	19,025.	NONE	7,792.	9,766.	167,812.		
9 ASSOCIATE VICE PRESIDENT	(ii)								
KATHLEEN RICHARDSON	(i)	149,166.	169.	NONE	8,289.	1,028.	158,652.		
10 ASSOCIATE DEAN	(ii)								
	(i)								
11	(ii)								
	(i)								
12	(ii)								
	(i)								
13	(ii)								
	(i)								
_14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)								

<u>Schedule J (Form 990) 2021 PACIFIC LUTHERAN UNIVERSITY 91-0565571 Page 3</u>

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 4C

THE PRESIDENT PARTICIPATES IN A SUPPLEMENTAL NON-QUALIFIED RETIREMENT

PLAN. FOR THE CALENDAR YEAR 2021 THERE WERE NO CONTRIBUTIONS TO THE PLAN.

SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

Part I

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

(a) Issuer name

Bond Issues

Open to Public Inspection

behalf of financing

(g) Defeased

(i) Pooled

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number Name of the organization PACIFIC LUTHERAN UNIVERSITY 91-0565571

(d) Date issued

(e) Issue price

(f) Description of purpose

(b) Issuer EIN

(c) CUSIP #

											issuer		IIIIanic	ng
									Yes	No	Yes	No	Yes	No
A WASHINGTON HIGHER EDUCATION FACILITIES AUTHORITY	91-1306482	939781S27	07/09/201	4 9	,933,742.	RENOVATION				Х		Х		Х
B WASHINGTON HIGHER EDUCATION FACILITIES AUTHORITY	91-1306482	939781ZD5	08/11/201	6 48	,933,000.	REFUNDING				Х		Х	!	Х
C												<u> </u>	\sqcup	
n.												'		
D Port II Proceeds														_
Part II Proceeds					Α		В	С				D		—
1 Amount of bonds retired				6										—
2 Amount of bonds legally defeased				0,	847,000	5,	386,000.							_
					933,742	2 40	952,937.							—
4 Gross proceeds in reserve funds	Total proceeds of issue													
						<u> </u>	444,000.							_
6 Proceeds in refunding escrows	Capitalized interest from proceeds													
	Proceeds in refunding escrows						403,596.							
8 Credit enhancement from proceeds					198,669	9.	403,390.							_
9 Working capital expenditures from proceeds														_
10 Capital expenditures from proceeds				9	735,073	1								_
11 Other spent proceeds					733,075		089,404.							_
12 Other unspent proceeds						17,	000,101.							_
13 Year of substantial completion					2015		2007							_
				Yes	No	Yes	No	Yes	No		Yes		No	_
14 Were the bonds issued as part of a refu	nding issue of t	ax-exempt b	onds (or,									\top		_
if issued prior to 2018, a current refunding iss	•	•	, .		Х	X								
15 Were the bonds issued as part of a refu												-		
issued prior to 2018, an advance refunding iss	sue)?				X		X							
16 Has the final allocation of proceeds been made				Х		Х								
17 Does the organization maintain adequate														
final allocation of proceeds?				X		X								
For Panerwork Reduction Act Notice see the Instructions										Sch	ماييام	K /Forr	n 990) :	021

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

Schedule K (Form 990) 2021

Pa	rt III Private Business Use GR	GROUP 1								
			A		В	(C	[)	
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No	
	which owned property financed by tax-exempt bonds?		X		X					
2	Are there any lease arrangements that may result in private business use of									
	bond-financed property?		X		X					
3a	Are there any management or service contracts that may result in private									
	business use of bond-financed property?		X		X					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?									
С	Are there any research agreements that may result in private business use of									
	bond-financed property?		X		X					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other									
	outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by entities									
	other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		<u>%</u>	
5	Enter the percentage of financed property used in a private business use as a									
	result of unrelated trade or business activity carried on by your organization,									
	another section 501(c)(3) organization, or a state or local government ▶		%		%		%			
6	Total of lines 4 and 5		%		%		%		%	
7	Does the bond issue meet the private security or payment test?		X		X					
8a	Has there been a sale or disposition of any of the bond-financed property to a									
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X					
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or									
	disposed of		%		%		%		%	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations									
	sections 1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all									
	nonqualified bonds of the issue are remediated in accordance with the									
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X						
Pa	rt IV Arbitrage									
			A		В	(С)	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No	
	Penalty in Lieu of Arbitrage Rebate?		X		X					
2	If "No" to line 1, did the following apply?									
	Rebate not due yet?		X	Х						
	Exception to rebate?		X		X					
c	No rebate due?	X			X					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was									
	performed									
3	Is the bond issue a variable rate issue?		X	X						

Part IV Arbitrage (continued)	ROUP 1							
		Α		В		С	I	D
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X	X					
b Name of provider			WASHINGTO	N FEDERAL				
c Term of hedge				10.000				
d Was the hedge superintegrated?				Х				
e Was the hedge terminated?				Х				
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х				
b Name of provider		•				•		•
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X					
Part V Procedures To Undertake Corrective Action		•						
		Α		В		С		D
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X		X					
Part VI Supplemental Information. Provide additional information for responses	to questio	ns on Sch	edule K. S	ee instructi	ons.			

Schedule K (Form 990) 2021 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:

DATE THE REBATE COMPUTATION WAS PERFORMED: 09/09/2019

PART II, LINE 3, COLUMN B:

\$48,933,000 ISSUE PRICE

\$19,937 INVESTMENT INCOME EARNED ON PROCEEDS

\$48,952,937 TOTAL PROCEEDS OF ISSUE

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

PAC	IFIC LUTHERAN UNIVERSITY				91-0	0565571			
Par	Types of Property								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line		Method of ncash contr			
1	Art - Works of art								
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household								
	goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded	X	9	1,208,404	. FAI	IR MARKI	ET V	ALUE	3
10	Securities - Closely held stock								
11	Securities - Partnership, LLC,								
	or trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation								
	contribution - Historic								
	structures								
14	Qualified conservation								
	contribution - Other								
15	Real estate - Residential				\perp				
16	Real estate - Commercial				\perp				
17	Real estate - Other								
18	Collectibles				_				
19	Food inventory								
20	Drugs and medical supplies				_				
21	Taxidermy				_				
22	Historical artifacts				-				
23	Scientific specimens								
24	Archeological artifacts			10.001					
25	Other ►(MUSICAL INSTR.)	X	1	10,091	· FAI	IR MARKI	ग.1. ∧	ALUE	5
26	Other ►()				_				
27	Other ►()								
	Other ►()	1 11			-	$\overline{}$			
29	Number of Forms 8283 received	, ,	,						
	which the organization completed F	-orm 8283,	Part v, Donee Acknowledge	ement	. [23			Yes	No
302	During the year, did the organizat	ion rocoivo	by contribution any propo	rty reported in Part I	lines 1	through		163	140
Jua	28, that it must hold for at least the		• • • • •	•		٠ ا			
	to be used for exempt purposes for	-					30a		Х
h	If "Yes," describe the arrangement i		ording portou:				33u		25
31	Does the organization have a		tance nolicy that require	es the review of an	v none	standard			
J I	contributions?				-		31	Х	
322	Does the organization hire or use								
u	contributions?	-	=	•			32a		Х
h	If "Yes," describe in Part II.								
33	If the organization didn't report an	amount in a	column (c) for a type of pro	perty for which column	(a) is c	hecked.			
-	describe in Part II.		()	. ,	. , - 0	,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Supple

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I

THE AMOUNTS LISTED IN PART 1, COLUMN B ARE BASED ON THE NUMBER OF

CONTRIBUTORS FOR EACH TYPE OF PROPERTY CONTRIBUTED.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 91-0565571

PACIFIC LUTHERAN UNIVERSITY

FORM 990, PART VI, SECTION A, LINE 1B

L. ALLAN BELTON IS A PAID EMPLOYEE OF THE ORGANIZATION AND THEREFORE IS CONSIDERED A NON-INDEPENDENT BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 11B

THE FORM 990 WAS PREPARED AND REVIEWED BY STAFF AND AN EXTERNAL ACCOUNTING FIRM. THE FORM WAS THEN PROVIDED AND REVIEWED BY THE ENTIRE BOARD BEFORE IT WAS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C

PACIFIC LUTHERAN UNIVERSITY ANNUALLY REQUIRES BOARD MEMBERS AND KEY

EMPLOYEES TO COMPLETE CONFLICT OF INTEREST SURVEYS. ANY CONFLICTS ARE

DOCUMENTED TO ENSURE PROPER OVERSIGHT. BOARD MEMBERS WITH CONFLICTS ARE

REQUIRED TO RECUSE THEMSELVES FROM PROCEEDINGS.

FORM 990, PART VI, SECTION B, LINE 15A & 15B

THE PRESIDENT'S COMPENSATION IS REVIEWED, APPROVED AND NOTED IN MINUTES

ANNUALLY BY THE GOVERNANCE COMMITTEE OF THE BOARD. ALL OTHER POSITIONS

ARE REVIEWED BY SUPERVISOR. THE DIRECTOR OF HUMAN RESOURCES ASSEMBLES AND

REVIEWS COMPARABLE DATA FROM THE INDUSTRY.

FORM 990, PART VI, SECTION C, LINE 19

FINANCIAL STATEMENTS ARE POSTED ON PLU'S WEBSITE AND GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF TRUST \$ -932,907

UNREALIZED GAIN ON INTEREST RATE SWAP \$ 1,910,643

TOTAL \$ 977,736

Name of the organization

PACIFIC LUTHERAN UNIVERSITY

Employer identification number 91-0565571

FORM 990, PART III - PROGRAM SERVICE

LINE 4A, PROGRAM SERVICE

ACADEMIC INSTRUCTION:

PLU OFFERS 39 MAJORS AND 60 MINORS, AS WELL AS GRADUATE AND PROFESSIONAL PROGRAMS IN BUSINESS (MARKETING ANALYTICS AND BUSINESS ADMINISTRATION), CREATIVE WRITING, EDUCATION, MARRIAGE AND FAMILY THERAPY, KINESIOLOGY, AND NURSING. THE UNIVERSITY HELPS MORE THAN 2,600 STUDENTS FROM ALL FAITHS AND BACKGROUNDS DISCERN THEIR VOCATIONS THROUGH COURSEWORK, MENTORSHIP AND INTERNSHIPS AT WORLD-CLASS PUGET SOUND-AREA BUSINESSES AND INSTITUTIONS. PLU SEEKS STUDENTS FROM EVERY POSSIBLE BACKGROUND, ALL RELIGIONS, ALL RACES, ALL SOCIOECONOMIC GROUPS, ALL SEXUAL ORIENTATIONS, ALL AGES, FROM ALL OVER THE WORLD. FOR THE 2022-23 ACADEMIC YEAR, 41 PERCENT OF INCOMING FIRST-YEAR STUDENTS ARE "FIRST GENERATION," COMING FROM FAMILIES WHERE NEITHER NATURAL NOR ADOPTIVE PARENTS RECEIVED A BACCALAUREATE DEGREE; 53 PERCENT SELF-IDENTIFY AS STUDENTS OF COLOR; AND 37 PERCENT ARE PELL GRANT-ELIGIBLE. THE FIRST AMERICAN UNIVERSITY TO HAVE STUDY AWAY CLASSES ON ALL SEVEN CONTINENTS SIMULTANEOUSLY, PLU ALSO IS THE FIRST PRIVATE UNIVERSITY ON THE WEST COAST TO RECEIVE THE PRESTIGIOUS SENATOR PAUL SIMON AWARD FOR CAMPUS INTERNATIONALIZATION. PLU HOSTS AN EMMY AWARD-WINNING MEDIALAB; A MACARTHUR AWARD-WINNING DETACHMENT OF ARMY ROTC; AND MORE THAN 80 CLUBS AND ACTIVITIES, INCLUDING 19 VARSITY ATHLETIC TEAMS IN THE NORTHWEST CONFERENCE OF NCAA DIVISION III. THE UNIVERSITY CONSISTENTLY RANKS AMONG THE TOP 20 IN U.S. NEWS & WORLD REPORT'S BEST UNIVERSITIES IN THE WEST. USNWR RECENTLY NAMED PLU AS THE THIRD BEST VALUE SCHOOL IN THE WEST REGION, AS WELL AS THE FIFTH BEST COLLEGE FOR VETERANS. THE UNIVERSITY HAS PRODUCED MORE THAN 108 FULBRIGHT SCHOLARS SINCE 1975.

LINE 4C, PROGRAM SERVICE

ACADEMIC SUPPORT AND STUDENT SERVICES:

AT PLU, STUDENTS ARE OFFERED MANY SUPPORT SERVICES, INCLUDING ACADEMIC ASSISTANCE AND ADVISING, ACCOMMODATIONS AND ACCESSIBILITY SERVICES, CAREER CONNECTIONS AND CAMPUS MINISTRY. HIGHLIGHTS OF 2021-22 INCLUDED THE STRENGTHENING OF THE CENTER FOR STUDENT SUCCESS, A MISSION-ALIGNED, STUDENT-CENTERED REIMAGINING OF ACADEMIC SUPPORT THAT TAKES A HOLISTIC VIEW OF STUDENT SUCCESS. THE CENTER IS THE HUB OF THAT DIRECTS STUDENTS TO APPROPRIATE

Name of the organization

PACIFIC LUTHERAN UNIVERSITY

91-0565571

FORM 990, PART III - PROGRAM SERVICE

UNITS ON CAMPUS FOR HELP WITH ACADEMIC AND PERSONAL SUPPORT AND RESOURCES. SUPPORT SERVICES INCLUDE: ACADEMIC ADVISING & DEGREE PLANNING, TUTORING & ASSIGNMENT HELP, CAREER & VOCATION PLANNING, FINANCIAL SERVICES, PERSONAL HEALTH & WELLNESS, RESOURCES BY AFFINITY GROUP (COMMUTER STUDENTS, TRANSFER STUDENTS, INTERNATIONAL STUDENTS, FIRST IN THE FAMILY [FIF] STUDENTS, LGBTQ-IDENTIFIED STUDENTS, STUDENTS OF COLOR, AND UNDOCUMENTED STUDENTS.) IN ADDITION, MILITARY STUDENT OUTREACH HAS NOW BEEN ADDED TO THE OUTREACH OFFICES TO CONNECT VETERANS TO PEERS, PROFESSIONAL DEVELOPMENT AND OTHER RESOURCES.

Name of the organization Employer identification number

PACIFIC LUTHERAN UNIVERSITY

91-0565571

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

DESCRIPTION GRANTS EXPENSES REVENUE _____ _____ _____ _____

AUXILIARY ENTERPRISES:

7,326,874. 2,862,135. PLU OFFERS NINE RESIDENCE HALLS; EIGHT

TRADITIONAL STYLE RESIDENCE HALLS AND

ONE APARTMENT-STYLE COMPLEX. DURING THE

2021-22 ACADEMIC YEAR, ON CAMPUS

RESIDENTIAL STUDENTS SERVED 1134

STUDENTS IN THE FALL AND SPRING

SEMESTERS. PLU DELIVERED DINING

SERVICES TO STUDENTS, FACULTY, STAFF

AND THE NEIGHBORING COMMUNITY. WE ARE

DEDICATED TO PROVIDING NUTRITIONALLY

SOUND AND SUSTAINABLY SOURCED MEALS AT

OUR MODERN DINING HALL, AT A NOTED

RESTAURANT OPEN TO THE PUBLIC AND CAMPUS COMMUNITY, AND THROUGH SEVERAL

CONVENIENT QUICK-SERVE OPTIONS LOCATED

ACROSS CAMPUS. DINING SERVICES IS A

CAMPUS LEADER IN SUSTAINABLE

INITIATIVES, OFFERS NUTRITION EDUCATION

AND CULINARY ADVENTURE CLASSES,

AVAILABLE TO EVERYONE.

PLU HOSTED OVER 10,000 GUESTS

ATTENDING APPROXIMATELY 40 NON-PLU

CONFERENCES, CAMPS AND EVENTS DURING

2021-2022. CONFERENCES RANGE IN SIZE

FROM ONE-DAY TRAININGS TO OVERNIGHT

RETREATS; EDUCATION CONFERENCES; MUSIC

CONCERTS; SPORTS CAMPS AND CLINICS.

PLU'S HOSPITALITY SERVICES AND CAMPUS

RESTAURANTS, INCLUDING THE CATERING

DEPARTMENT, PROVIDES MEALS FOR MOST

EVENTS AS WELL AS PLU FUNCTIONS. PLU

RENTED RESIDENCE HALL ROOMS AND CAMPUS

MEETING SPACES TO NEARLY 1000 GUESTS

OVER THE SPAN OF 3 MONTH DURING THE

SUMMER CONFERENCE SEASON.

DURING THE 2021-2022 FISCAL YEAR

NEARLY 50 EXTERNAL EVENTS WERE

CANCELLED DUE TO COVID-19, WHICH

WOULD HAVE BROUGHT AN ADDITIONAL

15,000 GUESTS TO CAMPUS.

TOTALS 7,326,874. 2,862,135. ==========

Schedule O (Form 990 or 990-EZ) 2021

JSA

Name of the organization

PACIFIC LUTHERAN UNIVERSITY

91-0565571

IAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SYSCO FOOD SERVICES OF SEATTLE		
222820 54THE AVENUE S		
KENT, WA 98032	FOOD SERVICE	347,286.
JOHN KORSMO CONSTRUCTION INC		
1940 E D STREET		
TACOMA, WA 98421	CONSTRUCTION	424,596.
JT TECH INC		
905 W RIVERSIDE AVE SUITE 408 SPOKANE, WA 99201	NETWORK INTEGRATION	320,164.
SPORANE, WA 99201	NEIWORK INTEGRATION	320,104.
RUFFALO NOEL LEVITZ LLC		
1025 KIRKWOOD PKWY SW		
CEDAR RAPIDS, IA 52404	MGMT. CONSULTING	535,488.
ABSCO ALARMS INCORPORATED		
3400 188TH STREET SW, SUITE 461		
LYNNWOOD, WA 98037	SYSTEM INTEGRATION	319,615.

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

 \blacktriangleright Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization

PACIFIC LUTHERAN UNIVERSITY

Employer identification number

91-0565571

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) GARFIELD COMMONS, LLC 65-1:	266546				
2001 WESTERN AVE, SUITE 330 SEATTLE, WA 98121	COM. REAL EST	WA	823,923.	11,265,577.	PLU
(2)					
(3)					
(4)					
(5)					
(6)					
• •					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

Name, address, ar	(a) nd EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
							Yes	No
(1) BENSON FAMILY FOUNDATION	20-3039538							
PO BOX 3168	PORTLAND, OR 97208	SUPPORT PLU	OR	501(C)(3)	12D	N/A		Х
(2)								
(3)								
(4)		_						
(5)		_						
(6)								
(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	j) eral or aging ner?	(k) Percentage ownership
		oounity)					Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		
(1) CHARITABLE REMAINDER UNITRUSTS (21)	CHARITABLE TRUST	WA	N/A	TRUST				Yes	<u>No</u> x
(2) LIFE INCOME TRUSTS (3)	CHARITABLE TRUST		N/A	TRUST					х
(3)									
(4)									
<u>(5)</u>									
(6)									
_(7)									

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	sted in Parts II-IV?				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		Х
	Gift, grant, or capital contribution to related organization(s)				1b		Х
	Gift, grant, or capital contribution from related organization(s)				1c	Х	
	Loans or loan guarantees to or for related organization(s)				1d		Х
	Loans or loan guarantees by related organization(s)				1e		Х
f	Dividends from related organization(s)				1f		Х
a	Sale of assets to related organization(s)				1g		Х
	Purchase of assets from related organization(s)				1h		Х
	Exchange of assets with related organization(s)				1i		Х
	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
•	-, - 1-1						
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х
	Performance of services or membership or fundraising solicitations for related organization(s)				11		Х
	Performance of services or membership or fundraising solicitations by related organization(s).				1m		Х
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		Х
	Sharing of paid employees with related organization(s)				10		Х
	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
р	Reimbursement paid to related organization(s) for expenses				1p		Х
	Reimbursement paid by related organization(s) for expenses				1q		Х
r	Other transfer of cash or property to related organization(s)				1r		Х
	Other transfer of cash or property from related organization(s)				1s		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	ered relationships and transa	action thre	sholds	S.	
	(a)	(b)	(c)	Mathad	(d)		_
	Name of related organization	Transaction type (a-s)	Amount involved	Method amou	oi dete int invo		J
		,, ,					
(1)	BENSON FAMILY FOUNDATION	C	431,926.	CASH			
(2)							
(3)							
(4)							
(5)							
(5)							
(C)							
(6)							

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	from tax under sections 512 - 514)						of Schedule K-1 (Form 1065)	Parti	ner?	ı
	,	Yes	No		Yes	No	(1 01111 1000)	Yes	No	
1										

RENT AND ROYALTY INCOME

Taxpayer's Name PACIFIC LUTHERAN	UNIVERSITY							Identify -056	ing Number 5571
DESCRIPTION OF PROPERTY GARFIELD COMMONS	, LLC								
	ctively participate in th	e operation	of the ac	tivity d	luring the tax year?				
TYPE OF PROPERTY:									
OTHER INCOME:									
TOTAL GROSS INCOME OTHER EXPENSES:									
DEPRECIATION (SHOWN BELOW) LESS: Beneficiary's Portion						7.			
AMORTIZATION LESS: Beneficiary's Portion DEPLETION					I				
LESS: Beneficiary's Portion TOTAL EXPENSES									88,097.
TOTAL RENT OR ROYALTY INCOME								• •	-88,097.
Less Amount to Rent or Royalty									00,007.
Depreciation Depletion Investment Interest Expense						·			
Other Expenses								•	
Net Rent or Royalty Income (Loss)								•	-88,097.
Deductible Rental Loss (if Applicable SCHEDULE FOR DEPRECIAT		<u> </u>							
(a) Description of property	(b) Cost or unadjusted basis	(c) Date acquired	(d) ACRS des.	(e) Bus. %	(f) Basis for depreciation	(g) Depreciation in prior years	(h) Method	(i) Life or rate	(j) Depreciation for this year
SEE STATEMENT									
Totals									88,097.

RENT AND ROYALTY SUMMARY

PROPERTY	TOTAL INCOME	DEPLETION/ DEPRECIATION	OTHER EXPENSES	ALLOWABLE NET INCOME
GARFIELD COMMONS, LL		88,097. 		-88,097.
TOTALS		88,097.		-88,097.

Forn	990-T	Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))	۱	OMB No. 1545-0047
		For calendar year 2021 or other tax year beginning $\underline{-06/01}$, 2021, and ending $\underline{-05/31}$, 20	22_	2021
Depa	rtment of the Treasury	► Go to www.irs.gov/Form990T for instructions and the latest information.		
Interr	nal Revenue Service	▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).	Open to Public Inspection for 501(c)(3) Organizations Only
Α	Check box if	Name of organization (Check box if name changed and see instructions.)) Emplo	yer identification number
	address changed.	PACIFIC LUTHERAN UNIVERSITY	91-0	565571
B Ex	empt under section			exemption number
X	501(C <u>)(3</u>)	Type 12180 PARK AVE S	(See III:	structions)
	408(e) 220(e)			
	408A 530(a)	TACOMA, WA 98447	: 🔲	Check box if an amended return.
	529(a) 529A	C Book value of all assets at end of year		an amended return.
G	Check organization ty			
	Check if filing only to	•		
		organization filing a consolidated return with a 501(c)(2) titleholding corporation		
J E	nter the number of	attached Schedules A (Form 990-T)		▶ 2
K [During the tax year,	was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?.		▶ Yes X No
	f "Yes," enter the na	me and identifying number of the parent corporation		
L T	he books are in care	of ► NATHAN P VAILENCOUR Telephone number ► 253	-535-	7104
		12180, PARK AVENUE SOUTH		
		TACOMA, WA 98447		
Pa	rt I Total Unre	lated Business Taxable Income		
1	Total of unrelate	ed business taxable income computed from all unrelated trades or businesses (see	,	
	instructions)		. 1	
2	Reserved		. 2	
3	Add lines 1 and 2		. 3	
4	Charitable contrib	utions (see instructions for limitation rules)	. 4	
5	Total unrelated bu	siness taxable income before net operating losses. Subtract line 4 from line 3	. 5	
6	Deduction for net	operating loss. See instructions	. 6	
7	Total of unrelate	ed business taxable income before specific deduction and section 199A deduction.	.	
	Subtract line 6 fro	m line 5	. 7	
8	Specific deduction	n (generally \$1,000, but see instructions for exceptions)	. 8	
9		99A deduction. See instructions		
10	Total deductions.	Add lines 8 and 9	. 10	
11	Unrelated busine	ess taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7.	,	
	enter zero		. 11	NONE
Pa	rt II Tax Comp	outation		
1		cable as corporations. Multiply Part I, line 11 by 21% (0.21)	▶ 1	NONE
2	Trusts taxable	at trust rates. See instructions for tax computation. Income tax on the amount on	1	
	Part I, line 11 from	Tax rate schedule or Schedule D (Form 1041)	2	
3	Proxy tax. See in:	structions	▶ 3	
4		s. See instructions	. 4	
5		um tax (trusts only)	. 5	
6		liant facility income. See instructions	. 6	

Form **990-T** (2021)

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.

		nder penalties of perjury, I declare that I have exa					t of my knowledge and
Sign Here		lief, it is true, correct, and complete. Declaration of preparer ATRICK GEHRING	(other than taxpayer) is b	ased on all information	or which preparer has any	May the IRS	discuss this return
	Si	gnature of officer	Date	Title		(see instructions)	
		Print/Type preparer's name	Preparer's signatu	te \	Date	Check if	PTIN
Paid		LAUREN R DENTON	Jan 1-	33	4/18/2023	self-employed	P01571860
Prepai Use O		Firm's name ► FORVIS, LLP				Firm's EIN ▶ 4	4-0160260
USE U	шу	Firm's address ► 111 E. WAYNE ST.	SUITE 600,	FORT WAYN	E, IN 46802	Phone no. 260-	-460-4000
JSA 1 × 2 7 4 1 1	000	_	<u> </u>		<u> </u>		Form 990-T (2021)

1X2741 1.000

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0074

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). 501(c)(3) Organizations Only

A Name of the organization B Employer identification number PACIFIC LUTHERAN UNIVERSITY 91-0565571 C Unrelated business activity code (see instructions) ▶ 901101 D Sequence: 2 of

E De	escribe the unrelated trade or business INCOME FROM PA	SST	HROUGH IN	/ESTMENTS		
Pa			(A) Income	(B) Expens	es	(C) Net
1a	Gross receipts or sales					
b	Less returns and allowances c Balance ▶	1c				
2	Cost of goods sold (Part III, line 8)	2				
3	Gross profit. Subtract line 2 from line 1c	3				
4a	Capital gain net income (attach Sch D (Form 1041 or Form					
	1120)). See instructions	4a	1,275	5.		1,275.
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions	4b	•			·
С	Capital loss deduction for trusts	4c				
5	Income (loss) from a partnership or an S corporation (attach					
	statement) SEE. STATEMENT. 1	5	-947	7.		-947.
6	Rent income (Part IV)	6				
7	Unrelated debt-financed income (Part V)	7	309,270	330,0	34.	-20,764.
8	Interest, annuities, royalties, and rents from a controlled					
	organization (Part VI)	8				
9	Investment income of section 501(c)(7), (9), or (17)					
	organizations (Part VII)	9				
10	Exploited exempt activity income (Part VIII)	10				
11	Advertising income (Part IX)	11				
12	Other income (see instructions; attach statement)	12				
13	Total. Combine lines 3 through 12		309,598			
Pa	Deductions Not Taken Elsewhere See instructions		nitations on ded	uctions. Deduct	ions n	rust be
	directly connected with the unrelated business incom	е				
1	Compensation of officers, directors, and trustees (Part X)				-	
2	Salaries and wages				2	
3	Repairs and maintenance				3	
4	Bad debts				4	
5	Interest (attach statement). See instructions				5	
6	Taxes and licenses		1 1		6	
7	Depreciation (attach Form 4562). See instructions					
8	Less depreciation claimed in Part III and elsewhere on return .					
9	Depletion				9	
10	Contributions to deferred compensation plans				10	
11	Employee benefit programs				11	
12	Excess exempt expenses (Part VIII)				12	
13	Excess readership costs (Part IX)				13	
14	Other deductions (attach statement)				14	10,250.
15	Total deductions. Add lines 1 through 14				15	10,250.
16	Unrelated business income before net operating loss deduction					00
	column (C)				16	-30,686.
17	Deduction for net operating loss. See instructions				17	
18	Unrelated business taxable income. Subtract line 17 from line	16			18	-30,686.

For Paperwork Reduction Act Notice, see instructions.

	t III Cost of Goods Sold	Enter method of inve	ntory voluction		raye z
		Enter method of inve			
1	Inventory at beginning of year				
2	Purchases				
3	Cost of labor				
4	Additional section 263A costs (attach statement				
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				
7	Inventory at end of year				
8	Cost of goods sold. Subtract line 7 from line 6.				
9	Do the rules of section 263A (with respect to p				Yes No
1	Description of property (property street address, A B C D				
		Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property				
	exceeds 50% or if the rent is based on profit or				
	income)				
С	Total rents received or accrued by property.				
·	Add lines 2a and 2b, columns A through D				
3	Total rents received or accrued. Add line 2c col	umne A through D. Enter	hara and an Part Llina 6 o	olumn (A)	
3	Total Tellis Teceived of accided. Add lifte 20 col	unins A unough D. Enter	nere and on rait i, line o, o	Sidiliii (A)	
4	Deductions directly connected with the income				
4	Deductions directly connected with the income				
_	in lines 2(a) and 2(b) (attach statement)	D.E. () D			
5	Total deductions. Add line 4 columns A through	D. Enter here and on Par	rt i, line 6, column (b)	- _	
Par	t V Unrelated Debt-Financed Income	(coo instructions)			
) Charle if a dual was Cas	in atmostia na	
1	Description of debt-financed property (street add A X GARFIELD COMMONS -				
	B GARFIELD COMMONS -	GARLIEDD SI	B, IACOMA, W	A JUTT	
	<u>c</u> — —				
	D	Α	В	С	D
_		A	В		ט
2	Gross income from or allocable to debt -	205 016			
_	financed property	395,916.			
3	Deductions directly connected with or allocable	CENTE 2	CENTER 4		
	to debt-financed property	STMT 3	STMT 4		
а	Straight line depreciation (attach statement).	88,097.			
b	Other deductions (attach statement)	334,400.			
С	Total deductions (add lines 3a and 3b,				
	columns A through D)	422,497.			
4	Amount of average acquisition debt on or allocable				
	to debt - financed property (attach statement)	4,067,037.			
5	Average adjusted basis of or allocable to debt-	STMT 5			
	financed property (attach statement)	5,206,441.			
6	Divide line 4 by line 5	78.115%	%	%	%
7	Gross income reportable. Multiply line 2 by line 6	309,270.			
8	Total gross income (add line 7, columns A thro		Part I, line 7, column (A)		309,270.
	, , , , , , , , , , , , , , , , , , , ,	<u> </u>	. , . , . , , ,		,
9	Allocable deductions. Multiply line 3c by line 6	330,034.			
0	Total allocable deductions. Add line 9, columns		and on Part I. line 7. colum	n (B)	330,034.
1	Total dividends-received deductions included in	ŭ			,

Dort VI Interest An	muitica Davalt	ios and Dante	s from Controlled Organ	inations (and instructions)	Page 3
interest, An	inuities, Royali	les, and Kents	s from Controlled Organ	ntrolled Organizations	
Name of controlled organization	2. Employer identification number	3. Net unrelate income (loss) (see instruction	4. Total of specified payments made	5. Part of column 4 that is included in the controlling organization's gross income	6. Deductions directly connected with income in column 5
(1)					
(2)					
(3)					
(4)					
	'	Nonexe	empt Controlled Organizatio	ons	
7. Taxable income	in	Net unrelated come (loss) e instructions)	9. Total of specified payments made	10. Part of column 9 that is included in the controlling organization's gross income	11. Deductions directly connected with income in column 10
(1)					
(2)					
(3)					
(4)					
Totals				Add columns 5 and 10. Enter here and on Part I, line 8, column (A)	Add columns 6 and 11. Enter here and on Part I, line 8, column (B)
			(7), (9), or (17) Organiza	ation (see instructions)	
1. Description of income		ount of income	3. Deductions directly connected (attach statement)	4. Set-asides (attach statement)	5. Total deductions and set-asides (add columns 3 and 4)
(1)					
(2)					
(3)					
(4)					
Totals	Enter he	ounts in column 2. ere and on Part I, 9, column (A)			Add amounts in column 5. Enter here and on Part I, line 9, column (B)
		/ Income. Othe	er Than Advertising Inco	me (see instructions)	
1 Description of explo		,, •		(100	
·	· -	om trade or bus	iness. Enter here and on Pa	art I, line 10, column (A)	2
			nrelated business income. En	, , , , , , , , , , , , , , , , , , , ,	_
line 10, column (B)					3
, , ,		trade or busines	s. Subtract line 3 from line	e 2. If a gain, complete	-
lines 5 through 7					4
5 Gross income from					5
	•				6
7 Excess exempt exp	enses. Subtract I	ine 5 from line	6, but do not enter more	than the amount on line	
4. Enter here and on	Part II, line 12				7

Schedule A (Form 990-T) 2021 Page 4

Par	t IX Advertising Income					
1	Name(s) of periodical(s). Check box if re	porting	two or more periodicals o	n a consolidated ba	sis.	
	Α					
	В					
	c					
	D					
Enter	amounts for each periodical listed above i	n the co	orresponding column.			
	,		A	В	С	D
2	Gross advertising income					
a	Add columns A through D. Enter here an		art L line 11 column (Δ)			
a	Add coldining A tillough D. Enter here an	u on re	art i, iiiie i i i, coluiiiii (A)			
3	Direct advertising costs by periodical					
a	Add columns A through D. Enter here an					—
а	Add Coldinins A tillough D. Enter here an	u on ra	irti, iiile 11, coluiliii (b)			. –
4	Advertising gain (loss). Subtract line 3 fro	m lina				
4						
	2. For any column in line 4 showing a	-				
	complete lines 5 through 8. For any colu					
	line 4 showing a loss or zero, do not cor					
_	lines 5 through 7, and enter zero on line 8					
5	Readership costs					
6	Circulation income					
7	Excess readership costs. If line 6 is less					
	line 5, subtract line 6 from line 5. If line 5					
	than line 6, enter zero					
8	Excess readership costs allowed					
	deduction. For each column showing a g					
_	line 4, enter the lesser of line 4 or line 7.		the	. 0		
а	Add line 8, columns A through D. Part II, line 13		=			, on
	•					· • • • • • • • • • • • • • • • • • • •
Par	t X Compensation of Officers,	Direct	tors, and Trustees (see instructions)		
					3. Percentage	4. Compensation
	1. Name		2. Title		of time devoted	attributable to
					to business	unrelated business
(1)					%	
(2)					<u> </u>	
(3)					<u> </u>	
(4)						
\ ''					<u>%</u>	
Tota	I. Enter here and on Part II, line 1					
	t XI Supplemental Information (.1
· ai	Cappionional information	000 111	ioti dotiono)			

SCHEDULE A: INVESTMENTS

$TNT \cap \cap TT$	/ T O C C \				$\overline{}$	
I INCCUIVIE.	(1,0,5,5)	FR()N	PARINERSHIPS	ANII)/UR	.>	CORPORATIONS

INCOME (LOSS) FROM PARINERSHIPS AND/OR S CORPORATI	.ONS		
	SHARE OF GROSS INCOME	SHARE OF DEDUCTIONS	GAIN OR (LOSS)
CORE ALPHA PRIVATE EQUITY PARTNERS II, LP PARTNERS GROUP SECONDARY 2008 LP	-1,004. 57.		-1,004. 57.
TOTAL INCOME (LOSS) FROM PARTNERSHIPS AN	ID/OR S CORPORATIONS		 -947.

SCHEDULE A: INVESTMENTS

PART II - LINE 14 - OTHER DEDUCTIONS

TAX PREPARATION FEES

10,250.

TOTAL OTHER DEDUCTIONS

10,250.

STATEMENT 2

SCHEDULE A: INVESTMENTS PART V - LINE 3A DETAIL

			USEFUL	ı	ANNUAL	ALLOWABLE
	COST -	YEAR	LIFE	- YEARS	DEPR	DEPR
PROPERTY	SALVAGE VALUE	ACQUIRED	YEARS	REMAINING	EXPENSE	EXPENSE
GARFIELD COMMONS	8,612,423.				183,336.	88,097.

88,097.

TOTAL ALLOWABLE DEPRECIATION EXPENSES

=========

SCHEDULE A: INVESTMENTS PART V - LINE 3B DETAIL

	E 4 201
OPERATING SERVICES	54,391.
REPAIR/MAINTENANCE	18,990.
AMORTIZATION EXPENSE	22,829.
TAXES	32,067.
INSURANCE	2,881.
AMORTIZATION	9,155.
INTEREST	157,770.
MISC. EXPENSES	36,317.

TOTAL OTHER DEDUCTIONS 334,400.

========

SCHEDULE A: INVESTMENTS
PART V - LINE 5 DETAIL

	BEGINNING	ENDING	AVERAGE	UNRELATED	ALLOCABLE
	ADJUSTED	ADJUSTED	ADJUSTED	BUSINESS	TO UNRE-
PROPERTY	BASIS	BASIS	BASIS	USE (%)	BUSINSESS USE
GARFIELD COMMONS	10788942.	10904563.	10846753	. 48.00	5,206,441.

AVERAGE ADJUSTED BASIS OF OR ALLOCABLE TO DEBT-FINANCED PROPERTY 5,206,441.

========

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0074

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3).

A Name of the organization B Employer identification number PACIFIC LUTHERAN UNIVERSITY 91-0565571 C Unrelated business activity code (see instructions) ► 453220 2 D Sequence:

C Ur	related business activity code (see instructions) ▶ 453220		D S	Sequence:	2	of <u>2</u>
- 0	aniha tha wasalatad taada ay kwaisaaa ND DOMATID ANIII					
E De	escribe the unrelated trade or business ►RESTAURANT					
Pa	Unrelated Trade or Business Income		(A) Income	(B) Expens	es	(C) Net
1a	Gross receipts or sales 344,513.					
b	Less returns and allowances c Balance ▶	1c	344,513.			
2	Cost of goods sold (Part III, line 8)	2	105,444.			
3	Gross profit. Subtract line 2 from line 1c	3	239,069.			239,069.
4a	Capital gain net income (attach Sch D (Form 1041 or Form		,			,
	1120)). See instructions	4a				
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions	4b				
С	Capital loss deduction for trusts	4c				
5	Income (loss) from a partnership or an S corporation (attach					
	statement)	5				
6	Rent income (Part IV)	6				
7	Unrelated debt-financed income (Part V)	7				
8	Interest, annuities, royalties, and rents from a controlled					
	organization (Part VI)	8				
9	Investment income of section 501(c)(7), (9), or (17)					
	organizations (Part VII)	9				
10	Exploited exempt activity income (Part VIII)	10				
11	Advertising income (Part IX)	11				
12	Other income (see instructions; attach statement)					
13	Total. Combine lines 3 through 12		239,069.			239,069.
Pa	Deductions Not Taken Elsewhere See instructions		nitations on deduct	ions. Deduct	ions n	nust be
	directly connected with the unrelated business incom					
1	Compensation of officers, directors, and trustees (Part X)					
2	Salaries and wages					221,138.
3	Repairs and maintenance				3	64,939.
4	Bad debts				4	
5	Interest (attach statement). See instructions				5	
6	Taxes and licenses				6	1,550.
7	Depreciation (attach Form 4562). See instructions					
8	Less depreciation claimed in Part III and elsewhere on return				8b	
9	Depletion					
10	Contributions to deferred compensation plans					10.501
11	Employee benefit programs				11	48,634.
12	Excess exempt expenses (Part VIII)				12	
13	Excess readership costs (Part IX)				13	04.005
14	Other deductions (attach statement)				14	24,821.
15	Total deductions. Add lines 1 through 14				15	361,082.
16	Unrelated business income before net operating loss deduction				_	100 010
	column (C)				16	-122,013.
17	Deduction for net operating loss. See instructions				17	100 010
18	Unrelated business taxable income. Subtract line 17 from line	16			18	-122,013.

For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2021 Page 2

Part	Cost of Goods Sold	Enter method of inver	ntory valuation >		-3-
1	Inventory at beginning of year			1	
2	Purchases				105,444.
3	Cost of labor				
4	Additional section 263A costs (attach statement				
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				105,444.
7	Inventory at end of year				
8	Cost of goods sold. Subtract line 7 from line 6.				105,444.
9	Do the rules of section 263A (with respect to pr	operty produced or acqu	ired for resale) apply to t	he organization?	Yes X No
Part	IV Rent Income (From Real Property	y and Personal Prop	erty Leased with Re	eal Property)	
1	Description of property (property street address,	city, state, ZIP code). Che	ck if a dual-use. See instru	uctions.	
	A				
	В				
	с				
	D				
		Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property				
	exceeds 50% or if the rent is based on profit or				
	income)				
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
3	Total rents received or accrued. Add line 2c cold	umns A through D. Enter h	nere and on Part I, line 6, o	column (A)	
4	Deductions directly connected with the income				
	in lines 2(a) and 2(b) (attach statement)				
5	Total deductions. Add line 4 columns A through	D. Enter here and on Par	t I, line 6, column (B)		
Par	t V Unrelated Debt-Financed Income	(see instructions)			
1	Description of debt-financed property (street add	fress, city, state, ZIP code)	. Check if a dual-use. See	instructions.	
	Α				
	В				
	c				
	D				
		Α	В	С	D
2	Gross income from or allocable to debt -				
	financed property				
3	Deductions directly connected with or allocable				
	to debt-financed property				
а	Straight line depreciation (attach statement).				
b	Other deductions (attach statement)				
С	Total deductions (add lines 3a and 3b,				
	columns A through D)				
4	Amount of average acquisition debt on or allocable				
	to debt - financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
	financed property (attach statement)				
6	Divide line 4 by line 5	%	%	%	%
7	Gross income reportable. Multiply line 2 by line 6				
8	Total gross income (add line 7, columns A throu	ugh D). Enter here and on	Part I, line 7, column (A)	· · · · · · · · •	
	_				
9	Allocable deductions. Multiply line 3c by line 6				
10	Total allocable deductions. Add line 9, columns	A through D. Enter here	and on Part I, line 7, colum	nn (B)	
11	Total dividends-received deductions included in	line 10	<u></u>	<u></u> > _	

Dort VI Interest An	muitica Davalt	ios and Dante	s from Controlled Organ	inations (and instructions)	Page 3
interest, An	inuities, Royali	les, and Kents	s from Controlled Organ	ntrolled Organizations	
Name of controlled organization	2. Employer identification number	3. Net unrelate income (loss) (see instruction	4. Total of specified payments made	5. Part of column 4 that is included in the controlling organization's gross income	6. Deductions directly connected with income in column 5
(1)					
(2)					
(3)					
(4)					
	'	Nonexe	empt Controlled Organizatio	ons	
7. Taxable income	in	Net unrelated come (loss) e instructions)	9. Total of specified payments made	10. Part of column 9 that is included in the controlling organization's gross income	11. Deductions directly connected with income in column 10
(1)					
(2)					
(3)					
(4)					
Totals				Add columns 5 and 10. Enter here and on Part I, line 8, column (A)	Add columns 6 and 11. Enter here and on Part I, line 8, column (B)
			(7), (9), or (17) Organiza	ation (see instructions)	
1. Description of income		ount of income	3. Deductions directly connected (attach statement)	4. Set-asides (attach statement)	5. Total deductions and set-asides (add columns 3 and 4)
(1)					
(2)					
(3)					
(4)					
Totals	Enter he	ounts in column 2. ere and on Part I, 9, column (A)			Add amounts in column 5. Enter here and on Part I, line 9, column (B)
		/ Income. Othe	er Than Advertising Inco	me (see instructions)	
1 Description of explo		,, •		(100	
·	· -	om trade or bus	iness. Enter here and on Pa	art I, line 10, column (A)	2
			nrelated business income. En	, , , , , , , , , , , , , , , , , , , ,	_
line 10, column (B)					3
, , ,		trade or busines	s. Subtract line 3 from line	e 2. If a gain, complete	-
lines 5 through 7					4
5 Gross income from					5
	•				6
7 Excess exempt exp	enses. Subtract I	ine 5 from line	6, but do not enter more	than the amount on line	
4. Enter here and on	Part II, line 12				7

Schedule A (Form 990-T) 2021 Page 4

Par	t IX Advertising Income					
1	Name(s) of periodical(s). Check box if re	porting	two or more periodicals o	n a consolidated ba	sis.	
	Α					
	В					
	c					
	D					
Enter	amounts for each periodical listed above i	n the co	orresponding column.			
	,		A	В	С	D
2	Gross advertising income					
a	Add columns A through D. Enter here an		art L line 11 column (Δ)			
a	Add coldining A tillough D. Enter here an	u on re	art i, iiiie i i i, coluiiiii (A)			
3	Direct advertising costs by periodical					
a	Add columns A through D. Enter here an					—
а	Add Coldinins A tillough D. Enter here an	u on ra	irti, iiile 11, coluiliii (b)			. –
4	Advertising gain (loss). Subtract line 3 fro	m lina				
4						
	2. For any column in line 4 showing a	-				
	complete lines 5 through 8. For any colu					
	line 4 showing a loss or zero, do not cor					
_	lines 5 through 7, and enter zero on line 8					
5	Readership costs					
6	Circulation income					
7	Excess readership costs. If line 6 is less					
	line 5, subtract line 6 from line 5. If line 5					
	than line 6, enter zero					
8	Excess readership costs allowed					
	deduction. For each column showing a g					
_	line 4, enter the lesser of line 4 or line 7.		the	. 0		
а	Add line 8, columns A through D. Part II, line 13		=			, on
	•					· • • • • • • • • • • • • • • • • • • •
Par	t X Compensation of Officers,	Direct	tors, and Trustees (see instructions)		
					3. Percentage	4. Compensation
	1. Name		2. Title		of time devoted	attributable to
					to business	unrelated business
(1)					%	
(2)					<u> </u>	
(3)					<u> </u>	
(4)						
\ ''					<u>%</u>	
Tota	I. Enter here and on Part II, line 1					
	t XI Supplemental Information (
· ai	Cappionional information	000 111	ioti dotiono)			

SCHEDULE A:RESTAURANT

PART II - LINE 14 - OTHER DEDUCTIONS _____

PROFESSIONAL FEES MISC EXPENSE SUPPLIES EQUIPMENT PURCHASES TAX PREP FEES ADMINISTRATIVE SERVICES INSURANCE	1,796. 6,867. 404. 1,190. 1,500. 10,889.
INSURANCE	2,066.
ADVERTISING AND PROMOTION	109.

TOTAL OTHER DEDUCTIONS 24,821.

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SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

Capital Gains and Losses

► Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.

► Go to www.irs.gov/Form1120 for instructions and the latest information.

OMB No. 1545-0123

101110	DACTETO TURBEDAN UNITEDOTTS				pcy	1-05655	71
	PACIFIC LUTHERAN UNIVERSITY e corporation dispose of any investment(s) in a	auglified apportunit	v fund during the to				X No
	ie corporation dispose of any investment(s) in a s," attach Form 8949 and see its instructions for					Yes	_A NO
Part				your gain or los	J.		
rait	See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments or loss from Form 8949, Part I, line	n(s)	(h) Gain or (I Subtract colu column (d) a	umn (e) from
1a	whole dollars. Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for	(sales price)	(or other basis)	column (g)		the result wit	th column (g)
	which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b						
1b	Totals for all transactions reported on Form(s) 8949 with Box A checked						
2	Totals for all transactions reported on Form(s) 8949 with Box B checked						
3	Totals for all transactions reported on Form(s) 8949 with Box C checked	4.					4.
4	Short-term capital gain from installment sales from Fo	orm 6252, line 26 or 3°	7		4		
5	Short-term capital gain or (loss) from like-kind exchange	ges from Form 8824			5		
6	Unused capital loss carryover (attach computation) .				6	(
7	Net short-term capital gain or (loss). Combine lines 1a	a through 6 in column	¹		7		4
Part							
	See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments or loss from Forn 8949, Part II, line	n(s)	(h) Gain or (I Subtract colu column (d) a	umn (e) from nd combine
8a	whole dollars. Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b			column (g)		the result wit	in column (g)
8b	Totals for all transactions reported on Form(s) 8949 with Box D checked						
9	Totals for all transactions reported on Form(s) 8949						
	with Box E checked						
10	Totals for all transactions reported on Form(s) 8949 with Box F checked	147.					147.
11	Enter gain from Form 4797, line 7 or 9				11		1,124
12	Long-term capital gain from installment sales from Fo	orm 6252, line 26 or 37			12		
13	Long-term capital gain or (loss) from like-kind exchange	ges from Form 8824			13		
14	Capital gain distributions (see instructions)				14		
15 Part	Net long-term capital gain or (loss). Combine lines 8a Summary of Parts I and II	through 14 in column	h	<u> </u>	15		1,271
					16		1
16	Enter excess of net short-term capital gain (line 7) over	er net long-term capita	l loss (line 15)		16		4
16 17	Enter excess of net short-term capital gain (line 7) over Net capital gain. Enter excess of net long-term capital				17		1,271

Sales and Other Dispositions of Capital Assets

► Go to www.irs.gov/Form8949 for instructions and the latest information.

OMB No. 1545-0074

Department of the Treasury Internal Revenue Service

File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

Attachment Sequence No.

Social security number or taxpayer identification number Name(s) shown on return PACIFIC LUTHERAN UNIVERSITY 91-0565571 Before you check Box A, B, or C below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check. Short-Term. Transactions involving capital assets you held 1 year or less are generally short-term (see Part I instructions). For long-term transactions, see page 2. Note: You may aggregate all short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 1a; you aren't required to report these transactions on Form 8949 (see instructions). You must check Box A, B, or C below. Check only one box. If more than one box applies for your short-term transactions, complete a separate Form 8949, page 1, for each applicable box. If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need. (A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above) (B) Short-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS (C) Short-term transactions not reported to you on Form 1099-B Adjustment, if any, to gain or loss. 1 If you enter an amount in column (g) (e) (h) enter a code in column (f). Cost or other basis. (c) (d) Gain or (loss). See the separate instructions. See the Note below Date sold or Proceeds Subtract column (e) Description of property Date acquired and see Column (e) (Example: 100 sh. XYZ Co.) disposed of (sales price) from column (d) and (Mo., day, yr.) (q) in the separate (Mo., day, yr.) (see instructions) combine the result instructions Code(s) from Amount of with column (g) adjustment instructions ST CAPITAL GAIN VAR VAR 4. 4.

2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 1b (if Box A above is checked), line 2 (if Box B above is checked), or line 3 (if Box C above is checked) ▶ Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an

adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

Form 8949 (2021) Attachment Sequence No. **12A** Page **2**

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on other side	Social security number or taxpayer identification number
PACIFIC LUTHERAN UNIVERSITY	91-0565571

Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.

Part II

Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions, see page 1.

Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).

You *must* check Box D, E, *or* F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

(D) I and town transportions reported on Form(s) 1000 B showing basis was reported to the IDC (see Nate shows)

1 (a) Description of property	(b) Date acquired	(c) Date sold or disposed of	Proceeds	(e) Cost or other basis. See the Note below	Adjustment, if a If you enter an a enter a coo See the sepa	(h) Gain or (loss). Subtract column (e) from column (d) and	
(Example: 100 sh. XYZ Co.)	(Mo., day, yr.)	(Mo., day, yr.)	(see instructions)	and see Column (e) in the separate instructions	(f) Code(s) from instructions	(g) Amount of adjustment	combine the result with column (g)
T CAPITAL GAIN	VAR	VAR	147.				147.

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

147.

Form **8949** (2021)

above is checked), or line 10 (if Box F above is checked) ▶

Sales of Business Property
(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

OMB No. 1545-0184

Department of the Treasury Internal Revenue Service

► Attach to your tax return. ► Go to www.irs.gov/Form4797 for instructions and the latest information.

Sequence No. 27

Nar	ne(s) shown on return					I	dentif	ying number
PΑ	CIFIC LUTHERAN UNIVERS	ITY					91-0	0565571
1 a	Enter the gross proceeds from sa	ales or exchange	s reported to ye	ou for 2021 on Fo	orm(s) 1099-B or	1099-S (or		
	substitute statement) that you are in	ncluding on line 2	, 10, or 20. See	instructions			1a	
k	Enter the total amount of gain th	at you are inclu	ding on lines 2	, 10, and 24 due	to the partial disp	ositions of		
	MACRS assets		1b					
c	Enter the total amount of loss tha	of MACRS						
	assets						1c	
Pa	rt I Sales or Exchanges of						ns Fro	om Other
	Than Casualty or The	ft - Most Prop	erty Held Mo	re Than 1 Year	(see instruction	s)		
2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or basis, pl improvemer expense or	us nts and	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
	SEE STATEMENT 1							1,124.
3	Gain, if any, from Form 4684, line 3	9					3	
4	Section 1231 gain from installmen						4	
5	Section 1231 gain or (loss) from lil	ke-kind exchanges	from Form 8824				5	
6	Gain, if any, from line 32, from other	er than casualty o	theft				6	
7	Combine lines 2 through 6. Enter t	• ,					7	1,124.
	Partnerships and S corporations. line 10, or Form 1120-S, Schedule I		` ,	•	for Form 1065, S	chedule K,		
	Individuals, partners, S corporati from line 7 on line 11 below and 1231 losses, or they were recaptur Schedule D filed with your return ar	skip lines 8 and ed in an earlier y	9. If line 7 is a ear, enter the ga	gain and you didn' ain from line 7 as a	t have any prior ye	ear section		
8	Nonrecaptured net section 1231 lo	sses from prior ye	ars. See instruct	ions			8	
9	Subtract line 8 from line 7. If zero	or less, enter -0-	. If line 9 is zero	, enter the gain fro	m line 7 on line 1:	2 below. If		
	line 9 is more than zero, enter the							
	capital gain on the Schedule D filed	with your return.	See instructions				9	
Pa	Irt II Ordinary Gains and Lo							
10	Ordinary gains and losses not inclu	uded on lines 11	through 16 (inclu	ide property held 1 y	ear or less):			
_								
							1	
11	Loss, if any, from line 7						11	()
12	Gain, if any, from line 7 or amount						12	
13	Gain, if any, from line 31						13	
14	Net gain or (loss) from Form 4684,						14	
15	Ordinary gain from installment sale						15	
16	Ordinary gain or (loss) from like-kir		16					
17	Combine lines 10 through 16						17	
18	For all except individual returns, er			the appropriate line	of your return and	l skip lines		
	a and b below. For individual return	•				_		
a	If the loss on line 11 includes a loss							
	loss from income-producing propert	•	,	,		•	40-	
	an employee.) Identify as from "Form Redetermine the gain or (loss) on						18a	
r	• , ,		•	•			18b	
	(Form 1040), Part I, line 4						100	

For Paperwork Reduction Act Notice, see separate instructions.

Form **4797** (2021)

Form 4797 (2021) 91-0565571 Page **2**

Pa	rt III Gain From Disposition of Property (see instructions)	/ Un	der Sections 124	5, 1250, 1252, ·	1254,	and 1255	
19	(a) Description of section 1245, 1250, 1252, 1254,	or 12	55 property:		(Date acquired	(c) Date sold
	· · · · · · · · · · · · · · · · · · ·		ppy.			(mo., day, yr.)	(mo., day, yr.)
A B							
<u>-</u>							
	These columns relate to the properties on lines 19A through 19I		Property A	Property B		Property C	Property D
20	Gross sales price (Note: See line 1 before completing.)	20					
	Cost or other basis plus expense of sale	21					
22	Depreciation (or depletion) allowed or allowable	22					
	Adjusted basis. Subtract line 22 from line 21	23					
	, tajastoa basio. Gabitast iiito 22 iitoin iiito 21						
24	Total gain. Subtract line 23 from line 20.	24					
	If section 1245 property:						
	Depreciation allowed or allowable from line 22	25a					
	Enter the smaller of line 24 or 25a.						
	If section 1250 property: If straight line depreciation was						
	used, enter -0- on line 26g, except for a corporation subject to section 291.						
а	Additional depreciation after 1975. See instructions	26a					
	Applicable percentage multiplied by the smaller of						
	line 24 or line 26a. See instructions	26b					
С	Subtract line 26a from line 24. If residential rental property						
	or line 24 isn't more than line 26a, skip lines 26d and 26e	26c					
d	Additional depreciation after 1969 and before 1976.	26d					
е	Enter the smaller of line 26c or 26d	26e					
f	Section 291 amount (corporations only)	26f					
g	Add lines 26b, 26e, and 26f	26g					
27	If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed						
а	for a partnership. Soil, water, and land clearing expenses	27a					
	Line 27a multiplied by applicable percentage. See instructions						
	Enter the smaller of line 24 or 27b						
	If section 1254 property: Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions	28a					
b	Enter the smaller of line 24 or 28a	28b					
29	If section 1255 property:						
а	Applicable percentage of payments excluded from						
	income under section 126. See instructions	29a					
	Enter the smaller of line 24 or 29a. See instructions .						
Sur	mmary of Part III Gains. Complete propert	ty cc	lumns A through	D through line 2	9b be	fore going to	line 30.
	Total gains for all properties. Add property columns A						
	Add property columns A through D, lines 25b, 26g, 2						
32	Subtract line 31 from line 30. Enter the portion from						
_	other than casualty or theft on Form 4797, line 6		70 I 000F(I-)(0)		- 11	D 1 - 500	
Pa	rt IV Recapture Amounts Under Section (see instructions)	1S 17	79 and 280F(b)(2)	when Busines	s Use	Drops to 50	% or Less
						(a) Section	(b) Section
				_		179	280F(b)(2)
33	Section 179 expense deduction or depreciation allow	vable	in prior years		33		
	Recomputed depreciation. See instructions				34		
35	Recapture amount. Subtract line 34 from line 33. Se	e the	instructions for where	to report	35		Form 1797 (2021)

Form **4797** (2021)

Description	Date Acquired	Date Sold	Gross Sales Price	Depreciation Allowed or Allowable	Cost or Other Basis	Gain or (Loss) for entire year
1231 GAIN	VAR	VAR	1,124			1,124
			,			,
Totals						1,124

Form **4562**

Depreciation and Amortization

(Including Information on Listed Property)

► Attach to your tax return.

► Go to www.irs.gov/Form4562 for instructions and the latest information.

OMB No. 1545-0172
2021

Attachment Sequence No. 179

Department of the Treasury
Internal Revenue Service
Name(s) shown on return

st information. Sequence No. 1

Identifying number

PACIFIC LUTHERAN UNIVERSITY 91-0565571 Business or activity to which this form relates GARFIELD COMMONS, LLC Part I **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. Maximum amount (see instructions) Total cost of section 179 property placed in service (see instructions) 2 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions 6 (a) Description of property Listed property. Enter the amount from line 29 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 Tentative deduction. Enter the **smaller** of line 5 or line 8 9 Carryover of disallowed deduction from line 13 of your 2020 Form 4562 10 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5. See instructions 11 Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 Carryover of disallowed deduction to 2022. Add lines 9 and 10, less line 12 Note: Don't use Part II or Part III below for listed property. Instead, use Part V. Part | Special Depreciation Allowance and Other Depreciation (Don't include listed property. See instructions.) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year. See instructions 15 Other depreciation (including ACRS) 16 88,097 Part III MACRS Depreciation (Don't include listed property. See instructions.) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2021 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here . Section B - Assets Placed in Service During 2021 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery (g) Depreciation deduction (a) Classification of property (business/investment use (e) Convention (f) Method placed in only - see instructions) service 19a 3-year property b 5-year property c 7-year property d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs. S/L 27.5 yrs. MMS/L h Residential rental S/L 27.5 yrs. MM property 39 yrs. MMS/L i Nonresidential real ММ property Section C - Assets Placed in Service During 2021 Tax Year Using the Alternative Depreciation System 20a Class life b 12-year 12 yrs. S/I **c** 30-year 30 yrs. MMS/L MM d 40-year 40 yrs. S/L Part IV Summary (See instructions.) Listed property. Enter amount from line 28 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instructions 88,097

For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs

91-0565571 Form 4562 (2021) **Listed Property** (Include automobiles, certain other vehicles, certain aircraft, and property used entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) **24a** Do you have evidence to support the business/investment use claimed? Yes X No 24b If "Yes," is the evidence written? Yes X No (e) (b) (i) (h) (g) Business Basis for depreciation Type of property (list Date placed Recovery Method/ Depreciation Flected section 179 investment use (business/investment vehicles first) Convention cost in service deduction percentage Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use. See instructions Property used more than 50% in a qualified business use: % Property used 50% or less in a qualified business use: S/L -% S/L -% S/L -Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1. Add amounts in column (i), line 26. Enter here and on line 7, page 1 Section B - Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles. (a) (c) Vehicle 1 Vehicle 2 Vehicle 3 Vehicle 4 Vehicle 5 Vehicle 6 Total business/investment miles driven during the year (don't include commuting miles) Total commuting miles driven during the year. **32** Total other personal (noncommuting) 33 Total miles driven during the year. Add lines 30 through 32 Yes No Yes No Yes No Yes No Yes No Yes No 34 Was the vehicle available for personal use during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? 36 Is another vehicle available for personal use? Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who aren't more than 5% owners or related persons. See instructions. Yes No Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? Do you meet the requirements concerning qualified automobile demonstration use? See instructions Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," don't complete Section B for the covered vehicles. Part VI Amortization (e) (b) (c) (a) (d) Amortization Date amortization Description of costs Code section Amortizable amount period or Amortization for this year begins percentage Amortization of costs that begins during your 2021 tax year (see instructions):

Form **4562** (2021)

Amortization of costs that began before your 2021 tax year **Total.** Add amounts in column (f). See the instructions for where to report

Pacific Lutheran University NOL carryforward - Investments 5/31/2022

	Taxable Income	NOL U	sed in PY	NOL I	Used in CY	Ren	naining NOL
5/31/2019				<u> </u>			=
5/31/2020	(7,791.00)						(7,791)
5/31/2021	(8,594.00)						(8,594)
5/31/2022	\$ (30,686.00)					\$	(30,686.00)
NOL C/F	\$ (47,071.00)	\$	-	\$	-	\$	(47,071.00)

Pacific Lutheran University NOL carryforward 5/31/18 and earlier 5/31/2022

	Taxable Income		NOL Used in PY		NOL Used in CY	Re	Remaining NOL	
5/31/2008	\$	(117,840.00)	\$	49,532.00		\$	(68,308.00)	
5/31/2009	\$	(619,513.00)				\$	(619,513.00)	
5/31/2011	\$	(399,055.00)				\$	(399,055.00)	
5/31/2012	\$	(235,146.00)				\$	(235,146.00)	
5/31/2013	\$	(419,945.00)				\$	(419,945.00)	
5/31/2014	\$	(146,964.00)				\$	(146,964.00)	
5/31/2015	\$	(121,352.00)				\$	(121,352.00)	
5/31/2016	\$	(576,512.00)				\$	(576,512.00)	
5/31/2017	\$	(162,876.00)				\$	(162,876.00)	
5/31/2018	\$	(231,845.00)				\$	(231,845.00)	
NOL C/F	\$	(3,031,048.00)	\$	49,532.00	\$ -	\$	(2,981,516.00)	

Pacific Lutheran University NOL carryforward - Restaurant 5/31/2022

	Taxable Income		NOL Used in PY		NOL	Used in CY	Remaining NOL	
5/31/2019	\$	(190,217.00)					\$	(190,217.00)
5/31/2020		(219,557.00)						(219,557.00)
5/31/2021		(122,061.00)						(122,061.00)
5/31/2022	\$	(122,013.00)					\$	(122,013.00)
NOL C/F	\$	(653,848.00)	\$	-	\$	-	\$	(653,848.00)



Public Disclosure Copy

This public disclosure copy is being provided to the organization pursuant to Section 6104(e).

Tax-exempt organizations are required to make a copy of the annual information return, e.g., Forms 990, 990-EZ, 990-PF, as well as Forms 990-T and 4720, if applicable, available for public inspection and to provide copies of such forms to individuals or organizations that request copies. The public inspection requirement applies to all required schedules and attachments of the annual information return. Most commonly, the public inspection copy redacts contributor information such as name and address from public record. The public inspection rules apply to annual information returns filed for the last three years. Failure to comply with disclosure requirements can result in an enforcement action by the IRS.

Where Must Information Be Provided?

Generally, an organization must make its documents available for public inspection at any location where it has three or more employees. If the only services provided at the site are in furtherance of exempt purposes and the site does not serve as an office for management staff, the documents are not required to be made available there. As an alternative to providing copies, an organization may provide access to these forms through the organization's website. The website must provide instructions for downloading the document(s). The information on the website must be in such a format that it may be accessed, downloaded, viewed, or printed in the same format as the actual documents. An organization would need to make the web address available to the general public.

How Quickly Must Organizations Reply?

Requests for copies can be made in person or in writing. When requests are made in person, the copies must generally be provided on the same business day. There are provisions for delays due to unusual circumstances. However, in no event may the period of delay exceed five business days. Unusual circumstances include times when those staff that are capable of fulfilling a request are absent. Requested copies generally must be mailed within 30 days from the date of the receipt of the written request. However, if the organization requires advance payment of a reasonable fee for copying and postage, it may provide the copies within 30 days from the date it receives payment rather than the date of the original request.

For more information about the IRS' public disclosure requirements, please visit:

https://www.irs.gov/charities-non-profits/exempt-organization-public-disclosure-and-availability-requirements

Please contact your FORVIS advisor if you have questions about these rules.